

Cabinet

Date: 19 June 2023

Subject: Financial Report 2022/23 - Outturn

Lead officer: Roger Kershaw – Finance and Digital

Lead member: Councillor Billy Christie, Cabinet Member for Finance and Corporate Services.

Recommendations:

1. That Cabinet consider the outturn position on Capital and approve the Slippage into 2022/23 and other adjustments detailed in Appendix 2C, 2C1 and Section 7 of the report
2. That Cabinet approve the establishment of a renewals and repairs fund of circa £80k for 10 years required as part of the grant conditions for the Lawn Tennis Association Capital Grant of £708,650
3. That Cabinet consider the outturn position on revenue and approve the proposed appropriation of the £2.392m favourable variance to reserves

1 PURPOSE OF REPORT AND EXECUTIVE SUMMARY

This report outlines the outturn position for the last financial year (2022/23) and the issues that arise from it.

Section 2 – Summarises the revenue outturn position of the Authority.

Section 3 – Reviews the detailed outturn position for service departments

Section 4 – Reviews the outturn position for corporate items

Section 5 – Provides information on Reserves

Section 6 - Provides information on the capital outturn

Section 2 – REVENUE OUTTURN 2022/23

FINAL OUTTURN	Current Budget 2022/23	2022/23 Outturn	2022/23 Outturn Variance
	Direct	Direct	Direct
	£000	£000	£000
Department			
Corporate Services	31,652	32,823	1,171
Children, Schools & Families	63,544	65,194	1,650
Community & Housing	65,553	65,540	(13)
Environment & Regeneration	14,196	19,591	5,395
Net Service Expenditure	174,945	183,148	8,203
Overheads	(265)	(217)	48
Corporate Provisions	(5,608)	(15,867)	(10,259)
Corporate Provisions - Covid Expenditure	0	46	46
Total General Fund	169,072	167,110	(1,962)
Business Rates including Section 31 grant	(39,933)	(39,933)	0
Grants excluding Section 31 Grant	(24,904)	(25,334)	(430)
Covid-19 grants	(262)	(262)	0
Council Tax and Collection Fund	(103,973)	(103,973)	0
Funding	(169,072)	(169,502)	(430)
Net balance 2022/23	0	(2,392)	(2,392)

Given the favourable variance in 2022/23 arising from this, it is proposed to apply the budget released as set out in the following table:-

Net balance transferred to Earmarked Reserves	£000
<u>Reserves:</u>	
Strategic Priorities Fund	2,392
Net balance transferred to Earmarked Reserves	2,392

During 2022/23 there was a Net service expenditure adverse variance of £8.202m offset by a favourable variance of £10.165m in corporate provisions and a favourable variance of £0.430m in funding. This led to a net favourable variance of £2.392m.

Section 3 Detailed Service Spending

Corporate Services

Division	2022/23 Current Budget £000	2022/23 Full year Actual Outturn £000	2022/23 Full Year Outturn Variance £000	2022/23 Full Year Forecast Variance (January) £000	202/22 Outturn Variance £000
Customers, Policy & Improvement	5,552	5,585	32	106	(191)
Infrastructure & Technology	13,687	14,108	421	458	80
Corporate Governance	2,379	2,487	108	24	141
Resources	6,321	6,406	85	483	13
Human Resources	2,289	2,643	354	98	214
Corporate Other	1,424	1,594	170	(43)	388
Total (Controllable)	31,652	32,823	1,170	1,125	645

Overview

At the end of 2022/23 Corporate Services (CS) department had an adverse variance of £1.170m compared to £1.125 that was forecasted at the end of January (period 10). The net change in variance from period 10 is an increase in overspend of £46k. The bulk of the overspend on IT, Comms and Marketing and HR reflected additional activity during the year which has been reflected in their budgets for 2023/24 going forward. The Directorate continues to work to reduce its dependence on Agency staff which is also contributing to the reported adverse variance. The Infrastructure and Technology Division continues to experience a shortfall in income across a range of activity (eg. Printing, Chaucer centre usage, Facilities etc.) which will need addressing in 2023/24.

The net change in variance is made up as follows:

(£398k) decrease – Resources

(£74k) decrease – Customers, Policy and Improvement

(£36k) decrease – Infrastructure & Technology

£256k increase – Human Resources

£213k increase – Corporate other

£85k increase – Corporate Governance

Customers, Policy and Improvement - £32k adverse variance

This adverse variance is offset by favourable variances primarily due to vacancies during the year, such as in CPI AD (£111k) and Programme Office (£80k). The Voluntary Sector Coordination budget also has a favourable variance of (£67k) on grants expenditure.

The Registrars service achieved a favourable variance of (£67k) due to an over recovery of income targets.

Additional favourable variances include (£29k) due to an underspend in banking costs for Cash Collections and (£26k) underspend in Customer Contact consultancy costs.

Adverse variances for CPI are:

£295k overspend on agency costs mostly in Press and Public Relations budget of £219k, Comms & Marketing £42k, Policy and Strategy £24k and Merton Link £11k.

£83k overspend on employee costs for MIB #50-Project Management.

£46k underachievement of income of which Translation services is £33k and Blue Badge £11k.

The net favourable change in variance of outturn vs P10 for CPI of (£74k) is made up of the following:

(£88k) Registrars increased income and decrease in grounds maintenance including some costs being capitalised for a new marquee

(£72k) decreased telephone call charges and IT licences for Customer Contact

(£40k) reduced agency costs for Press and public relations

(£22k) decreased grant payments to voluntary organisations

£83k increased staff costs for MIB #50 project management

£30k increased Merton Link costs - £10k agency, £15k network charges

Infrastructure & Technology - £421k adverse variance

Favourable variances within the division that has helped to offset the adverse variance are as follows:

(£138k) underspend in IT licences, (£116k) overachievement of Post services income, (£67k) overachievement of income and (£30k) underspend on employee costs within Translation services, (£44k) underspend in Facilities for employee costs, (£20k) underspend in Safety Services supplies and services and (£14k) underspend in energy conservation works.

Adverse variances include:

£109k overspend on agency costs across the following service teams. IT service delivery £44k, Commercial Services £29k, £32k Facilities management.

£107k overspend on Electricity for CS buildings

£32k overspend in IT Telecoms telephone costs

£53k overspend on paper costs for Printing Services

£528k underachievement in income across the following service teams. £179k print recharges, £143k PDC (Chaucer centre), £102k Facilities management, £49k Client financial affairs, £42k Facilities corporate contracts.

The net change in variance from P10 of (£36k) decrease in overspend includes the following:

(£43k) increased income in Transactional services

(£62k) decrease in Security costs

(£29k) decrease in corporate cleaning costs

(£16k) decrease in civic centre repairs and maintenance costs

(£14k) decrease in energy conservation works costs

£31k increased IT service delivery costs – £21k IT licences, £10k staff costs

£28k increased staff costs within Commercial services

Corporate Governance – £108k adverse variance

The adverse variance is primarily due to an £80k overspend on agency costs - £22k within Legal Services and £58k – AD for Corporate Governance. Other adverse variances are £48k Land Charges fees, £35k overspend legal charges for Information Governance and £22k local election room hire costs.

Favourable variances helping to offset above adverse variances are (£35k) underspend in members allowances and (£66k) net increase in LBM legal services income of which (£40k) is an underspend in legal fees.

The reasons for £85k adverse movement in variance for outturn vs January include £57k increased agency costs - £30k for AD and £28k Information team; £48k increased Local land charges fees and £35k increased internal legal hard charges for Information Governance.

Resources – £85k adverse variance

This adverse variance is being partly offset by (£232k) underspend in employee costs of which (£114k) is within the Local taxation support team, Treasury and insurance (£83k) and Director of CS (£36k).

Other favourable variances include: (£170k) over achievement of income from central government for benefits administration, (£11k) net underspend in Sutton Shared Bailiff service and (£20k) underspend in the purchase card project.

Adverse variances within Resources include: £130k overspend on agency and recruitment costs within Chief Exec for new directorates staffing, £185k overspend within Corporate Accountancy of which £117k is for agency, £86k banking costs, £77k external audit fee; £93k overspend on consultancy costs for E5 upgrade, £52k overspend within Local taxation service for staff costs and £28k overspend within Budget management for agency costs.

The main reason for the favourable change in variance of (£398k) between outturn and P10 is due to (£273k) underspend in bailiff staff costs and (£141k) increase in local tax collection.

Human Resources – £354k adverse variance

This adverse variance is primarily due to £108k agency cover in place against the AD budget and £124k relating to the HR Transactions budget for the shared payroll system and iTrent client team charges from Kingston.

Additional adverse variances consist of £52k overspend on apprentices, £27k under recovery of income for Kickstart programme and £14k overspend within Occupational Health on medical fees.

The net increase in adverse variance from P10 to year end of £256k includes: £172k increase in external Payroll service cost, £63k increase in apprenticeship costs, £37k decreased income from schools buyback, £27k decreased income for Kickstart Programme, offset by (£53k) decrease in L&D staff costs.

Corporate Items - £170k adverse variance

The majority of the variance on the Corporate Items budget is due to Housing Benefit Rent subsidy net overspend of £898k, offset by favourable variances in Coroners court income overachievement of (£267k), Redundancy underspend of (£255k), Legal charges underspend of (£154k) and (£56k) income for services to CHAS during the Transitional period.

The increased adverse variance from P10 is mainly due to HB provision for bad debt.

Environment & Regeneration

Environment & Regeneration	2022/23 Current Budget £000	2022/23 Full year Outturn £000	2022/23 Outturn Variance at year end £000	Forecast Variance at year end (Jan) £000	2020/21 Outturn Variance £000
Public Protection	(15,113)	(11,611)	3,502	3,242	4,142
Public Space	18,396	19,822	1,426	279	157
Senior Management	1,256	1,295	39	54	(192)
Sustainable Communities	9,656	10,084	429	713	(675)
Total (Controllable)	14,196	19,591	5,395	4,288	3,432

Description	2022/23 Current Budget £'000	2022/23 Outturn Variance at Year End £'000	2022/23 Forecast Variance at (January) £'000	2021/22 Variance at year end £'000
Regulatory Services	710	186	211	38

Parking Services	(17,213)	3,469	3,208	4,181
Safer Merton & CCTV	1,390	(153)	(177)	(77)
Total for Public Protection	(15,113)	3,502	3,242	4,142
Waste Services	15,566	925	(80)	390
Leisure & Culture	933	(68)	37	(210)
Greenspaces	2,526	357	110	(93)
Transport Services	(630)	211	211	70
Total for Public Space	18,396	1,426	279	157
Senior Management & Support	1,256	39	54	(192)
Total for Senior Management	1,256	39	54	(192)
Property Management	11,328	109	288	(303)
Building & Development Control	192	914	814	335
Future Merton	(1,865)	(594)	(390)	(708)
Total for Sustainable Communities	9,656	429	713	(676)
Total Excluding Overheads	14,196	5,395	4,288	3,431

Overview

At the end of 2022/23 Environment & Regeneration (E&R) outturn has resulted in an adverse variance of £5.395m. The main areas of variance in order of highest variances are within Parking Services £3.469m, Waste Services £925k, Building & Development Control £914k, Property Management (£594k), Greenspaces £357k, Transport £211k, Regulatory Services £186k, Safer Merton & CCTV (£153k), Future Merton £109k, Leisure & Culture (£67k) and Senior management & Support £39k.

The change in variance between outturn and January (P10) is an increase in overspend of £1.108m of which £1m is within Waste services.

Public Protection

Regulatory Services adverse variance of £186k

The position within Regulatory Services improved between January and outturn by (£24k) net costs decrease.

The net adverse variance is made up of: (£54k) net underspend in the shared services (RSP) and for Non RSP (Merton only costs): (£11k) underspend in Licensing special funding for Welfare visits, £10k overspend on Street market electricity, £238k underachieved income.

The section has cumulative income savings of £275k relating to potential commercial opportunities which is unachievable under present conditions RSP operates to a very lean model, has recently experienced substantial changes to its leadership team, is still clearing Covid-legacy backlogs and has resources deployed to a significant systems migration, scheduled to complete in August 2023. FY23/24 will be a period of consolidation and preparation for growth activities to commence in Q4 or early in 24/25.

Parking Services - adverse variance of £3.459m

The income forecast has moved adversely by £260k since January mainly because parking permit refunds issued during the year, were all accounted for at year end. The adverse variance is being partially offset by favourable variances in parking bay suspension income, miscellaneous permit sales and RingGo charges.

The key income deficits against budget in 2022/23 are set out in the table below:

Sources of Income	Income Deficit vs Budget
Car Parks (P&D and season ticket sales)	£910k
Traffic PCNs (inc. LTNs and school streets)	£960k
Parking PCNs issued by CEOs	£440k
Visitor Permits (inc. e-permits & scratch-cards)	£380k
Resident Permits	£760k
Income lines with favourable variances (net)	(£280k)
Total income deficit	£3.17 million

In respect of expenditure, £306k of the £313k overspend on staff costs were authorised for the parking enforcement pilot. This employed 8 temporary CEOs above establishment and led to a significant increase in Parking PCN issuance and income.

Safer Merton including CCTV – favourable variance of (£153k)

Safer Merton's variance changed adversely by £24k since January, mainly due to an increase in agency staff costs within Crime & Strategy.

Reasons for net favourable variance is as follows:

£86k overspend in agency and recruitment costs

(£311k) underspend in supplies and services of which (£118k) is in grant payments and (£193k) CCTV repairs and maintenance).

£75k underachievement in income.

All underspends within CCTV were a consequence of not having the right resources in place to deliver key projects. A Project Manager is now in place and stalled programmes are now moving. Under achievements in income have now been addressed through a signed SLA with Clarion Housing.

Public Space

Waste Services – adverse variance of £925k

Comparing Period 12 to Period 10, Waste Services has seen a significant increase in the adverse variance, from £618k in Period 10 to £925k in Period 12, an increase of £307k.

The main contributors to the increase in the adverse variance have been driven by a combination of increased costs and decreased income. Non SLWP costs increased by £213k due to £39k increased staff costs and £43k increased supplies and services costs, including £17k waste containers and £14k in legal fees. These cost increases were offset slightly by a decrease of £26k in transport costs for vehicle repairs and maintenance.

Income has also been a challenge in this period, with a decrease of £113k in Street cleaning activity due to operational changes at the Wimbledon tennis period, Garth Road site rental income (£99k) that was an outstanding issue and Commercial waste recycling income (£44k) that has been re-profiled through the annual review has also decreased. The total adverse variance due to decreased income and increased costs is £1.004m since Period 10.

Furthermore, the increased Enforcement net costs of £439k, a large element associated with security arrangements involved in two major incidents, comprising of £321k decreased income (i.e., fixed penalty note income) and £115k enforcement costs, contributed significantly to the adverse variance. Enforcement costs also included £20k for Dog control, £135k for Galpins Road, both of which are of note. Overall, the service budget is delivered by the provider with no overall cost, but the budget shall need to be reprofiled to match the service costs.

In the Waste Disposal category, the net overspend was £311k against a total budget of £13.4 million and the service performed well with the service maintaining a high-level of performance and being a top 6 council in recycling performance across London.

Despite the increased costs and decreased income, it's noteworthy that the cost within Waste Services, as per actuals, is an underspend of £325k when viewed in isolation vs comparing to budget. However, the budget needs to be reprofiled and increased to match service costs.

The adverse variance in Period 12 is somewhat offset by a favourable variance on disposal costs of £379k, largely due to new favourable gate fees for food & green waste. Further favourable variances include £145k on employee related spend and £35k reduction in building improvement costs.

There remains considerable pressure on the Waste and Street Cleansing budget due to above-contract services such as the two additional fly-tipping crews and evening economy crew. This has resulted in an adverse variance of £745k for this Phase C section.

In summary, the increased adverse variance from Period 10 to Period 12 has been driven by increased costs and decreased income in various areas of Waste Services. The budgeting strategy for the coming periods will need to be closely evaluated to manage the financial pressures.

Leisure & Culture - favourable variance of (£67k)

This favourable variance of (£67k) was driven by several factors. Primarily, there was a (£30k) increase in income following a high rate of visitors to our Leisure Centres and a subsequent increase in the GLL contract management fee. Additionally, the costs associated with Leisure Centre utilities decreased by (£47k) as utility recharges were not applied until March, hence lowering the overall costs.

Conversely, some expenditures did escalate in this period. An increase of £11k was reported in premises costs, specifically due to electricity recharges for the Morden Assembly Hall.

A (£41k) decrease in supplies and services was reported, as the full spend forecast for the social initiatives project was postponed until 2023/24.

Detailing the net favourable variance there was a (£107k) overachievement in Leisure Centre income and a (£125k) underspend on staff costs. However, the service experienced an £84k overspend on Leisure Centre utilities due the surging

rise in energy costs throughout the year and a £17k overspend on premises-related costs.

The service has also reported a £60k shortfall in income, mainly due to a continued under-recovery from water sports, due to a later seasonal start in the programme from last April, and the Morden Assembly Hall due to the use of the facility to deliver vaccinations. Despite these setbacks, the overall financial situation of the division showed improvement from the last reporting period.

Greenspaces – adverse variance of £357k

The Greenspaces service reported an adverse variance of £357k, which is an increase compared to the adverse variance of £109k in Period 10.

The significant shift in the adverse variance by £247k since January is predominantly due to an increase in contract related costs, including added activity associated with tree planting.

Balancing this, there were some areas where favourable variances were observed. Events net income overachieved by (£128k), an increase from the favourable variance reported in Period 10. Tree works saw an underspend of (£56k), a notable improvement from the previous adverse variance of £17k. Also, the division reported a substantial overachievement in general income of (£1657k), much higher than the £120k that was reported in the previous period.

However, adverse variances emerged in several categories: SLWP Phase C (contract expenditure) net costs overspent by £319k; premises related costs, with a majority of this related to utilities associated with uncontrollable energy costs, overspent by £116k; staff costs overspent by £64k; and third-party payments overspent by £47k.

Furthermore, there was an underachievement in Pay & Display (P&D) income in parks and rec grounds amounting to £36k. Supplies and services overspent by £26k. Lastly, there was an overspend of £17k for HLF Canons cost not funded by the Trust. The financial position of the Greenspaces division in Period 12 was considerably impacted by increased SLWP costs and several areas of overspending and income underachievement, despite some favourable variances in events income and tree works.

Transport - adverse variance of £211k

The Transport team ended the financial period with an adverse variance of £211k, primarily driven by a overspend in Transport Operations, despite a net income in Transport Commissioning.

The significant portion of the adverse variance stems from a net overspend of £403k in Transport Operations. This is primarily due to an underachievement of income totalling £336k, which has put a substantial strain on the team's financial performance. The income targets associated with day-time income related travel has decreased significantly post-pandemic and the service is exploring further income activities and service efficiencies. Transport-related costs have also exceeded the budget by £91k. Some offsets to this overspend came from an underspend in staff costs and supplies and services, which accounted for (£13k) and (£10k) respectively.

Contrastingly, Transport Commissioning has generated a net income of (£192k). This has been achieved through efficient cost management and income generation. Staff costs observed an underspend of (£45k) and third-party payments were (£71k) less than projected. Furthermore, an overachievement of income amounted to (£133k) contributing positively to the variance. However, the overspend of £31k on transport-related costs slightly offset these favourable variances.

In summary, the adverse variance in the Transport team is largely due to the shortfall in income and slight increase in transport-related costs within Transport Operations. Despite this, there has been some mitigation through underspending and income overachievement within Transport Commissioning.

Sustainable Communities

Property Management - favourable variance of (£594k)

The variance has changed favourably by (£204k) from period 10. The movements within Property Management were primarily due to (£13k) reduced cost for Stouthall building maintenance and utilities, (£5k) not spent on Worsfold House, £15k increased premises costs for utilities, (£106k) reduced supplies & services - costs came in less than expected and (90k) increase income due to underestimated rental income.

The favourable variance is made up of £40k overspend – Stouthall, (£5k) underspend - Taylor Road, (£149k) underspend - Staff costs, £61k overspend - premises related costs, (£14k) underspend - supplies and services, (£532k) income over achievement.

Building and Development Control adverse variance of £914k

B&DC variance changed adversely by £99k since January and was due to:
BC £76k decreased income, £30k increased repairs and maintenance costs, (£11k) reduced supplies and services costs.

DC £18k increased net costs

DC enforcement (£18k) decreased costs

The net adverse variance is made up as follows:

BC £112k net overspend - staff costs (£216k) underspend, £30k overspend in repairs & maintenance and £299k underachieved income.

BC enforcement (£25k) underspend mainly in staff costs

DC £826k net overspend of which £516k is staff costs, £14k supplies and services and £126k underachievement of income

DC enforcement £164k overspend mainly on agency staff costs.

There is a corporate-led project underway for a restructure of the Building Control service. A wider review of the Development Management service in terms of the budget, the staff structure and income growth will now need to be agreed with the Director and Assistant Director of Housing and Sustainable Development.

Future Merton - adverse variance of £109k

This variance has changed favourably since January by (£179k).

The overall Future Merton variance was an overspend of £109k. There were a number of overspends and underspends within the section, including 2 very large overspends: £567k on Street Lighting energy costs (uncontrollable due to the energy crisis) and £222k on reactive maintenance due to contract inflation and an increase in works being reported via Fix my Street.

Other overspends include: £75k for Bishopsford Bridge where we incurred costs due to the ongoing litigation with FM Conway; £27k under-achievement from JC Decaux income due to delays on the installation of the digital advertising sites.

£100k under-achievement in income from Merantun Developments as we are no longer able to charge out staff costs since the company ceased. £20k overspend at Vestry Hall due to utility and security costs increasing; £184k overspend in Supplies & Services which includes £84k for Footpath Crossings covered by income, £40k on subscriptions, £27k on Flood Risk Management due to contract inflation on gully cleansing service and £21k on Traffic Signals maintenance costs which is fixed by TfL. There was a small overspend of £20k on Shop Front Improvements which is covered by grant income.

The main areas of underspend which overall mitigated the effect of the overspends noted above were: £101k underspend on staff costs, due to vacant posts, and £208k underspend on CPZs, due to a lower number of CPZs being implemented.

In addition, the team had the following over-achievements in income; £465k in Streetworks/Traffic Management Orders and £196k in CIL receipts/S106 monitoring fees.

E&R Senior Management - adverse variance of £39k

The variance changed favourably since January due to 14k decrease in postage costs.

The adverse variance is made up of:

£68k net overspend - staff costs.

(£22k) underspend - supplies and services.

Children Lifelong Learning and Families

Local Authority Budget

Local Authority					
Children, Schools and Families (£000's)	2022/23 Current Budget	2022/23 Outturn	2022/23 Outturn Var	Forecast Variance January	2021/22 Outturn Variance
CSC&YI					
Senior Management	305	378	72	-61	429
Help and Family Assessment	3,622	3,581	-41	-420	-676
Family Support and Safeguarding	4,824	5,934	1,112	942	2,019
Adolescent and Safeguarding	2,084	1,690	-394	-656	-572
Corporate Parenting	12,633	13,686	1,054	1,452	809
CSC Sub Total	23,468	25,269	1,803	1,257	2,009
Education					
Contracts, Proc & School Org	7,905	9,221	1,316	1,442	409
Early Years & Children Centres	4,077	3,841	-237	-362	-311
Education - School Improvement	178	182	3	30	-1
Education Inclusion	1,865	1,681	-185	-139	-131
Schools Delegated Budget	0	0	0	0	-3
SEN & Disability Integrat Serv	2,709	2,822	112	111	49
Senior Management	1,514	1,131	-383	-438	364
Policy, Planning & Performance	780	781	1	-7	75
Departmental Business Support	227	157	-70	-58	-57
Education SubTotal	19,255	19,816	557	579	394
Other CSF					
Cross Departmental	949	830	-120	-192	0
PFI Unitary Charges	9,529	9,529	0	0	766
Depreciation	10,178	10,178	0	0	0
Other Education Budgets	135	0	-135	0	-114
Education Services Grant	-1,062	-1,062	0	0	-12
Pensions and Redundancy Costs	1,324	868	-456	-778	-617
Other CSF Sub Total	21,053	20,343	-711	-970	23
Grand Total	63,776	65,428	1,649	866	2,426

Overview

The department ended 2022/23 with an overspend of £1.6m against the £63.7m budget (2.6%). This is a worsening of the position against the period 10 forecast of £783k, but an improvement on the 2021/22 outturn of £2.4m o/s. The majority of this adverse movement was in Children's Social Care & Youth Inclusion (£546k).

The use of agency staff continued to reduce over the year. By the end of March 2023, the department had 80 agency workers, of which 15 were grant funded and 46 were social workers. The quarterly cost of agency staff has reduced 15% over the year. Recruitment continues and we have new starters arriving over the next couple of months.

Children's Social Care and Youth Inclusion Division

Two key focusses for the year were the use of agency staff and placements costs as the main drivers of budget pressures. The number of agency workers in the division

was 53 as at March 2023, of which 5 are grant funded and 46 are social workers. This is a reduction of 16 (13.8 wte) from April. Recruitment continues and we are hopeful for recruiting more permanent social workers in the coming months. In the meantime, we are working with other London authorities to enforce the London Pledge to cap agency rates.

Placements spend was down by £410k from period 10. This is a volatile area with high unit costs, so a few cases can swing the forecast significantly. However, the Head of Service has been focussed on moving children on from expensive emergency placements in a timely manner and improving the forecasting. It is evident from the year end position compared to period 10 that the same focus and rigour needs to be applied to all service areas in CSC&YI. Whilst the code structure changes and miscoding in ITRrent caused some problems, it is clear that forecasting has not been robust enough.

The interim Assistant Director will apply the same approach that he has applied in his former service area across CSC&YI. Actions include:

- Further training on forecasting with budget holders
- Monthly budget challenge meetings with the AD, Head of Services and the Service Finance Advisor.
- Allocate additional business support to targeted budget managers.
- Targeted budget challenge meetings with the Executive Director.

Education and Early Help Division

Education & Early Help ended the year with a £557k overspend. The main factor in this is the cost of Home to School Transport. The overall pressures have been offset by managed underspends in other areas. Work is ongoing to review children in receipt of transport to ensure that they remain eligible under our revised policy. However, the cost per journey continues to rise so any savings from reviews are being offset by increased costs every time we have to go out to procure a route. The number of agency workers in the division remained stable at 18 of which 5 are grant funded.

Other CSF budgets

The outturn was of £711k underspent was £259k lower than at period 10 due to increased redundancy costs.

Agency staff in Strategy & Commissioning was stable at 9 of which 5 are short-term grant funded posts. However, a recent recruitment focus has filled all of the permanent vacancies currently filled by agency workers. These new permanent employees will be joining us over the next two months.

Dedicated Schools Budget

Children, Schools and Families (£000's)	2022/23 Current Budget	2022/23 Outturn	2022/23 Outturn Var	Forecast Variance January	2021/22 Outturn Variance
<i>Education</i>					
Contracts, Proc & School Org	286	261	-25	1	-16
Early Years & Children Centres	15,826	17,489	1,663	439	-3,348
Education - School Improvement	1,120	1,285	165	-44	-41
Education Inclusion	1,464	1,597	133	132	99
SEN & Disability Integrat Serv	24,090	32,304	8,214	8,829	13,899
Sub-total	42,786	52,936	10,150	9,357	10,593
<i>CSC & Youth Inclusion</i>					
Adolescent & Family Services	42	30	-12	-6	-8
Sub-total	42	30	-12	-6	-8
<i>Schools Delegated Budget</i>					
DSG Reserve	0	234	234	-1,200	-2
Retained Schools Budgets	2,828	2,528	-300	-1,409	-417
Schools Delegated Budget	-45,683	-48,220	-2,537	3,058	3,387
Sub-total	-42,855	-45,458	-2,603	449	2,968
DSG Total	-27	7,508	7,535	9,800	13,553

The year-end position for DSG was £10.7M. However, DfE brought forward £3.2m of its contribution which reduced the in-year position to £7.5m deficit. That brought forward contribution is a one-off benefit.

There has been a significant improvement on the 2021/22 position (£13.3m deficit) but short of the target set out in the Safety Valve programme. The actions taken have stopped the growth in activity and started to reduce it, but this is not yet translating into a commensurate reduction in costs.

Where there is an educational reason to review and change a plan, that is happening and some children have moved back in borough and back into mainstream education. However, that has not yet happened in time to impact sufficiently on the deficit. It will take time for that momentum to build as children move into planned transition points and new in-borough provision comes on stream.

Community & Housing

Overview

Community and Housing outturn position for the financial year 2022/23 is a favourable variance of £13k. This is due to a favourable variance in Adult Social Care of £770k, an unfavourable variance in Housing of £653k, and an increased unfavourable variance in Libraries of £104k. Public Health a breakeven position and Merton Adult Learning achieved a breakeven position.

The housing teams overspend is due to increase in the numbers in temporary accommodation and the subsequent delay in receiving housing benefit.

The overall favourable position is due to increased 'winter pressure' and 'hospital discharge funding' from the NHS which helped to pay for vital services. The direct

payments also worked hard to ensure that unused direct payments were recouped in line with policies and procedures. The team also focused on enhanced use of 'reablement' which resulted in increased independence and reduced the need for care packages and thus placements. There was also an underspend on employee costs which was due to lags in recruitment and the competitive pay rates in the social worker and reablement staff markets.

Community & Housing Summary Outturn Position

Community & Housing	2022/23 Current Budget £ '000	2022/23 Outturn Mar'23 £'000	2022/23 Outturn Variance Mar'23 £'000	2022/23 Forecast Variance Jan'23 £'000	2021/22 Outturn Variance £ (Mar'22)
Adult Social Care	57,925	57,155	(770)	(90)	(881)
Libraries and Heritage	2,570	2,674	104	35	105
Merton Adult Learning	18	18	0	0	0
Housing General Fund	4,149	4,802	653	629	77
Public Health	891	891	0	0	0
Total Favourable/ Unfavourable	65,553	65,540	(13)	574	(699)

Director's' Summary

The overall outturn position of Community & Housing (C&H) for 2022/23 is a favourable position of £13k. The financial year 2022/23 was an incredibly challenging year for the department in terms of inflationary uplifts, increases in hospital discharges and mental health placements coupled with the cost-of-living crisis.

This is the last year C&H will comprise of Adult Social Care, Libraries, Merton Adult Learning, Housing and Public Health as from 2023/24 the department becomes Adult Social Care, Integrated Care and Public Health.

The service areas with the most challenges during 2022/23 were Adult Social Care and Housing. This is due to increasing demand on both areas as well as clients presenting with increasing levels of complexity in adult social care.

Nationally and in Merton there is an increase in numbers of people presenting requiring temporary accommodation. The team also experienced increasing difficulty sourcing suitable accommodation in Merton due to a lack of a suitable supply to meet the needs of these residents.

To expedite the process additional capacity was added to the team to increase to facilitate a speedy move on process from temporary accommodation to permanent housing and additionally to further address this issue the department have also sourced properties from 'capital letters' to help us locate suitable housing within Merton.

Information was recently published regarding the additional funding for Adult Social Care for 2023/24. The 'Social Care Grant' is to be ringfenced for adults and children's social care. In summary the grant conditions from the Department of Health and Social Care (DHSC) states that they expect adult social care budgets to have increased by the social care grant, discharge fund, market sustainability grant, and the precept. The discharge funding is to be used by the service to increase social care capacity and be part of the Better Care Fund with the local Integrated Care Board. The DHSC expects to monitor grants via the Revenue Account (RA) return and a new reporting matrix.

Adult Social Care £770k Favourable Variance

Adult Social Care outturn is a favourable variance of £770k. This is due to additional income, winter pressures, discharge fund and underspends on staff costs.

Hospital discharge activity remained high during 2022/23 especially on pathway two which requires short-term 24-hour bed intensive support packages.

The overarching message is that most older people are healthy and an asset; however, an aging population leads to increasing complexity of need due to several long-term conditions (co-morbidities) and dementia, sensory impairment, frailty, and loneliness/isolation. The Merton Story 2021 highlighted the issues of multi-morbidity and increased complexity as people age.

Description of Pathways: -

Pathway 0- 50 % of Clients
• People discharged requiring minimal support, or interventions from health and social care services.
Pathway 1- 45% of clients
• People who are discharged and able to return home with a new, additional or a restarted package of care.
Pathway 2- 4% of clients
• People who discharged with a short term intensive support package at a 24 hour bed based setting before returning home.
Pathway 3-1% of clients
• People who require 24 hours bed based care

Comparison of Discharge Activities to March 2022 & March 2023

Discharge Activities April to March 2021/22

Week Commencing	Pathway 1	Pathway 2	Pathway 3	Grand Total
Grand Total	1805	420	160	2385
Average	35	8	3	46

Discharge Activities April to March 2022/23

Week Commencing	Pathway 1	Pathway 2	Pathway 3	Grand Total
Grand Total	1715	495	131	2341
Average	33	10	3	46

NB: No data on pathway zero for both years

The above tables show that overall, the average discharge levels remained the same. However, pathway two increased by 25% as compared to 2021/22 which is reflected in the number of short-term placements the service saw throughout the financial year and more importantly discharge levels remained the same as that during the covid pandemic.

Adult Social Care- Internal Provision- £458k Favourable Variance

This service favourable outturn variance was £458k which is due to several vacancies in the service due to the re-provision and redesign of the service.

Most areas of Direct Provision resulted in a reduction in non-pay costs such as building related, transport, and supply and services.

C&H-Other Services

Libraries-£104k Adverse Variance

The service outturn was an adverse variance of £104k as compared to the £34k forecasted in January.

Changes between forecast and actuals on utilities accounted for £33k of the additional spend. This is due to in year price increases and demand that was greater than expected.

Cleaning cost actuals increased by £28k compared to forecast. This is due to inflationary costs including management fee and Living Wage cost increases.

Security services overspent by £52k. This is due to inflationary costs including Living Wage along with a significant unplanned increase in security guard resource over the period of the death of the Queen. There were also underspends on salaries of £19k, third party payments £19k, travel £3k and other minor underspends.

Merton Adult Learning – Breakeven

Merton Adult Learning forecasted a breakeven position throughout the financial year and achieved a breakeven position. This service is 100% grant funded by the Greater London Authority and Education, Skills, and Funding Agency. Total grant for 2022/23 is £1.5m and is applied across an academic year.

Housing - £653k – Adverse Variance

The Housing service outturn is £653k compared to £629k reported in January after application of the homelessness prevention grant and work on securing housing benefit income.

Nationally and locally, we are seeing a sharp increase in the number of families requiring temporary accommodation. This is due to a combination of issues, such as the removal of the eviction hiatus, the cost-of-living crisis, and a general shortage of supply leading to increased rents and fewer affordable rental properties. Landlords are reporting increases in mortgage costs which is leading to higher rents. On 9th February 2023, Shelter reported that S21 No Fault Evictions by bailiffs were up 143% in the year. This led to an increase in expenditure due to the increase in temporary accommodation numbers.

In the long-term there is the added issues regarding the uncertainty surrounding the current Home for Ukraine project and expectations and availability of move on accommodation as well expected increases in homeless applications from former asylum seekers leaving home office accommodation in Merton, including people from Afghanistan.

The demand for accommodation in both the private and social housing sectors continues to exceed supply, which creates difficulties in the re-housing of households with acute housing need including those living in expensive temporary accommodation. There is an upward trend of households in TA which has also led to

an increased use of B&B. The team have however worked to move out 164 households during the year, which is more than any other year since 2018/19.

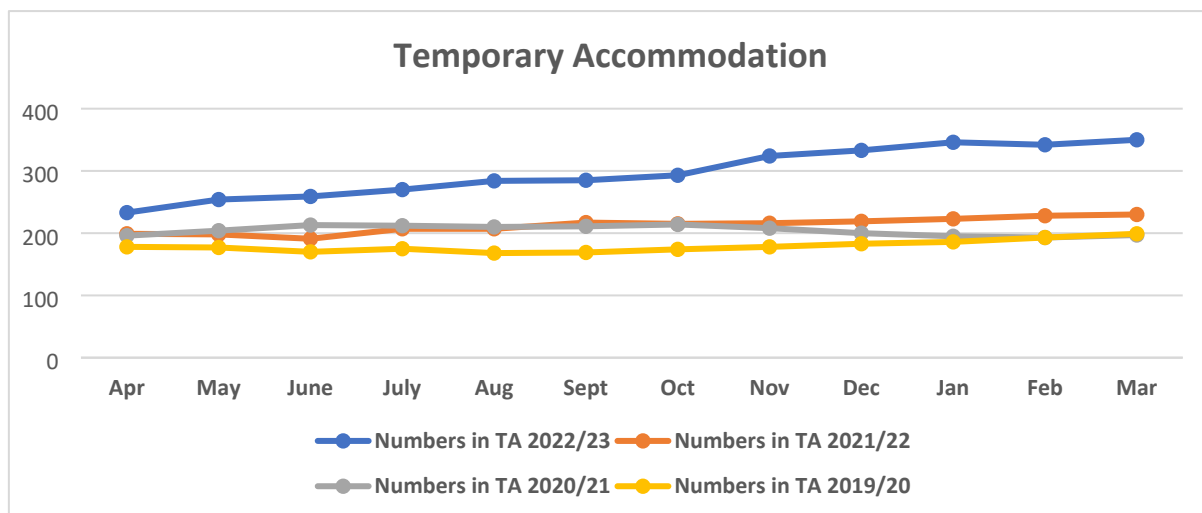
The service continues to work towards eliminating the worst form of homelessness i.e., rough sleeping in partnership with the Greater London Authority (GLA) and other statutory bodies including Adult Social Care and works closely with Faith Groups, and the private rented sector to find solutions.

The service also undertook 461 prevention activities to end of March.

Net Movement to date In Temporary Accommodation

Current Financial Years (Month' Year)	Numbers In	Numbers Out	Net Movement
Apr'22	18	15	233
May'22	28	7	254
June'22	21	16	259
July'22	19	8	270
Aug'22	26	12	284
Sept'22	20	19	285
Oct'22	23	15	293
Nov'22	40	9	324
Dec'22	16	7	333
Jan'23	27	14	346
Feb'23	17	21	342
Mar'23	29	21	350

The graph below shows number of households in Temporary Accommodation (TA) for 2022/23 compared to previous financial years



The above graph shows that the numbers in temporary accommodation increased during 2022/23 and ended at 350 which is a 52% increase since March 2022.

Analysis of Housing and Temporary Accommodation Expenditure to March 2023

Housing	Total Budget 2022/23	Outturn Mar'23	Outturn Variances Mar'23	Forecast Variances Jan'23	Outturn Variances March'22
	£000	£'000	£'000	£'000	£000
Temporary Accommodation-Expenditure	2,544	5,482	2,938	2,912	1,346
Temporary Accommodation-Client Contribution	(140)	(249)	(109)	(101)	(177)
Temporary Accommodation-Housing Benefit Income	(2,087)	(3,517)	(1,430)	(1,509)	(465)

Temporary Accommodation-Subsidy Shortfall	322	1,487	1,165	1,299	838
Temporary Accommodation-Grant	536	(1,273)	(737)	(1,916)	(1,514)
Subtotal Temporary Accommodation	1,175	1,930	755	685	28
Housing Other Budgets	2,974	2,872	(102)	(56)	49
Total Controllable (Favourable)/unfavourable Variance	4,149	4,802	653	629	77

Public Health – Breakeven position

The service achieved a breakeven position to March 2023 in terms of the overall financial position of C&H, but this is a ringfenced grant and any underspend will be carried forward to be used in this service. Underspend in 2022/23 was £591k which will be used to meet increased inflationary costs in 2023/24.

Potential Cost pressures

The service has agreed a financial position for CLCH (Central London Community Health) Integrated Sexual health services to March 2024 and a financial position for CLCH children's contract (health visitors and school nurses) to March 2023. Further negotiations are required on the financial agreement for the 2023/24 children's contracts (health visiting and school nursing), including any potential inflationary increases and managing cost pressures on service.

Section 4 Corporate Items

These budgets cover a wide range of significant areas including treasury management, provision for inflation, contingency, and contributions from government grants and use of reserves.

The summary position of corporate expenditure items is as follows:-

Corporate Items	Current Budget 2022/23 £000s	Full Year Forecast (Mar.) £000s	Forecast Variance at year end (Mar.) £000s	Forecast Variance at year end (Jan.) £000s	Outturn Variance 2021/22 £000s
Impact of Capital on revenue budget	11,066	10,886	(180)	(119)	(235)
Investment Income	(1,896)	(4,793)	(2,897)	(2,910)	(143)
Pension Fund	503	0	(503)	(393)	0
Pay and Price Inflation	388	0	(388)	(1,050)	(1,945)
Contingencies and provisions	11,556	6,124	(5,432)	(4,623)	(17,212)
Income Items	(5,723)	(5,771)	(47)	0	10
Appropriations/Transfers	4,444	6,003	1,559	(106)	1,972
Central Items	9,270	1,563	(7,707)	(9,082)	(17,318)
Levies	988	988	(0)	0	0
Depreciation and Impairment	(26,933)	(26,913)	20	0	20
TOTAL CORPORATE PROVISIONS	(5,608)	(13,475)	(7,867)	(9,201)	(17,533)
COVID-19 Emergency expenditure	0	46	46	37	235
TOTAL CORPORATE EXPENDITURE inc. COVID-19	(5,608)	(13,429)	*(7,821)	(9,164)	(17,298)

NB: Assumes net underspend of £2.393m appropriated to Reserves.

The summary position of corporate funding is as follows:-

Corporate Funding Items	Current Budget 2022/23 £000s	Full Year Forecast (March) £000s	Forecast Variance at year end (March) £000s	Forecast Variance at year end (Jan.) £000s	Outturn Variance 2021/22 £000s
Revenue Support Grant	(5,350)	(5,350)	(0)	0	0
Business Rates including Section 31 grant	(39,933)	(39,933)	(1)	0	0
Corporate Grants	(19,554)	(19,983)	(429)	(429)	(399)
Council Tax and Collection Fund	(103,973)	(103,973)	(0)	0	0
COVID-19 Government grant	(262)	(262)	0	0	1,109
Total Funding	(169,072)	(169,502)	(430)	(429)	710

Corporate budgets have been subject to regular monitoring and reporting during 2022/23 and a cautious approach has been adopted to provide cover for the risk of unfavourable variances due to the cost of living crisis and increasing inflationary pressures.

The main variances in corporate budgets are summarised in the following table:-

TOTAL CORPORATE PROVISIONS	CURRENT BUDGET 2022/23	Outturn 2022/23	Variance (Period 12 (Outturn))	Variance (Period 10)	Change Period 10 to Period 12
	£000	£000	£000	£000	£000
Main Reasons for Change:					
Investment income	(1,896)	(4,793)	(2,897)	(2,910)	12
Corporate Provision for Pay Award	(2,450)	0	2,450	2,450	0
Corporate Provision for National Minimum Wage	1,500	0	(1,500)	(1,500)	0
Provision for excess inflation	1,338	0	(1,338)	(2,000)	662
Contingency	558	0	(558)	(540)	(18)
Bad Debt provision	1,500	431	(1,069)	0	(1,069)
Revenue Funding of Capital	70	833	763	0	763
Redundancy/ Pension Strain (Net)	1,000	441	(559)	(500)	(59)
Proposed growth - Replenish reserves	750	0	(750)	(750)	0
Proposed growth - Internal Review	1,763	0	(1,763)	(1,000)	(763)
Impact of COVID-19 on income	1,143	0	(1,143)	(1,143)	0
Spend on Galpins Road pending resolution	0	2,762	2,762	3,500	(738)
Spend on Britannia pending resolution	0	1,373	1,373	0	1,373
London Living Wage Contract relets	521	0	(521)	(521)	(0)
Growth - Provision against DSG	3,017	0	(3,017)	(2,740)	(277)
Appropriations to/from Corporate Reserves	4,444	6,003	1,559	(106)	1,665
Other variations less than £500k	(187,937)	(189,981)	(2,044)	(1,834)	(210)
NET - CORPORATE BUDGETS	(174,680)	(182,931)	(8,251)	(9,593)	1,342

As indicated in the budget report to Council in March 2023, budgets in 2023/24 will be reallocated to reflect the organisational restructure into six directorates and the opportunity will be taken to address the current imbalance between corporate and departmental budgets.

Debt Report

The report on debt at year end is provided in Appendix 4

Quality of forecasting

The forecasting by department and reasons for variances is attached as Appendix 5.

Section 6 Reserves Position

This section summarises General Fund balances, schools reserves, earmarked reserves and capital reserves.

Earmarked revenue reserves are set out below in a further table.

Usable Reserves	Balance at	Transfers	Transfers	Balance at	Transfers	Transfers	Balance at
	31st Mar	out	in	31st Mar	out	in	31st Mar
	2021	2021/22	2021/22	2022	2022/23	2022/23	2023
	£000	£000	£000	£000	£000	£000	£000
General Fund:							
Balances held by schools	(11,728)	568	(392)	(11,552)	3,616	(22)	(7,958)
General Fund Balances	(14,000)	0	0	(14,000)	0	0	(14,000)
Earmarked reserves	(83,937)	23,688	(35,659)	(95,908)	20,798	(22,495)	(97,606)
Business Rates & TIG	(14,418)	29,280	(21,181)	(6,319)	524	(4,831)	(10,625)
Total General Fund	(124,084)	53,536	(57,232)	(127,780)	24,939	(27,348)	(130,189)
Capital:							
Capital Receipts Reserves (CRR)	(451)	3,448	(2,997)	0	20,318	(205,763)	(185,445)
Capital Grants Unapplied (CGU)	(25,443)	7,179	(12,785)	(31,049)	5,228	(9,189)	(35,010)
Total Capital	(30,237)	10,627	(15,782)	(31,049)	25,546	(214,952)	(220,455)
Total Usable Reserves	(92,366)	64,163	(73,014)	(158,829)	50,485	(242,300)	(350,644)

Details of Earmarked Reserves and Business Rates Reserve:

Reserve	Balance at	Net	Balance at	Transfers	Transfers	Balance at
	31st Mar	Transfer	31st Mar	out	in	31st Mar
	2021	(to)/from	2022	2022/23	2022/23	2023
	£000	Reserve	£000	£000	£000	£000
Outstanding Council Programme Board	(5,504)	3,092	(2,412)	1,448	(172)	(1,136)
For use in future years' budgets	(7,924)	(12,381)	(20,305)	10,913	(490)	(9,882)
Revenue Reserve for Capital/Revenuisation	(3,867)	3,621	(246)	246	0	(0)
Renewable energy reserve	(1,792)	0	(1,792)	110	0	(1,682)
Repairs and renewals fund	(2,090)	0	(2,090)	244	(1,001)	(2,847)
Pension fund additional contribution	(453)	453	0	0	0	0
Local land charges	(2,578)	1,777	(801)	801	(300)	(300)
Apprenticeships	(1,923)	629	(1,294)	489	0	(804)
Community care reserve	(896)	0	(896)	590	0	(306)
Local welfare support reserve	(764)	168	(595)	40	0	(555)
Corporate services reserves	(3,207)	(1,672)	(4,879)	842	(50)	(4,088)
Spending Review Reserve	(23,744)	(3,196)	(26,940)	10	(7,537)	(34,466)
COVID-19 Emergency Funding: Merton Council funding	(5,970)	5,864	(106)	0	0	(106)

Wimbledon tennis courts renewal	(150)	0	(150)	0	0	(150)
Governor support reserve	(28)	(6)	(34)	0	(5)	(39)
New Homes Bonus scheme	(122)	122	0	0	0	0
Homes for Ukraine	0	0	0	(4,411)	0	(4,411)
Adult social care grants	(3,825)	1,022	(2,803)	1,191	(526)	(2,138)
Culture & environment contributions	(194)	16	(178)	178	(393)	(393)
Culture & environment grants	(428)	3	(425)	144	(47)	(329)
Children & education grants	(343)	271	(72)	0	(523)	(595)
Housing GF grants	(866)	0	(866)	548	0	(318)
Public health grant reserve	(494)	254	(240)	0	(592)	(832)
Insurance reserves	(1,955)	0	(1,955)	0	0	(1,955)
Schools PFI fund	(6,292)	0	(6,292)	1,120	0	(5,171)
CSF Reserves	(52)	(56)	(108)	40	(4)	(71)
Business Rates & TIG– Covid-19 Adjustments Reserve	(14,418)	8,099	(6,319)	524	(4,831)	(10,626)
COVID-19: Year end balances	(4,979)	(1,837)	(6,816)	1,651	(262)	(5,427)
Civic Pride Fund	(1,000)	(1,764)	(2,764)	760	(159)	(2,163)
Voluntary Sector Support	(500)	(302)	(802)	0	0	(802)
Climate Change Reserve	(2,000)	(1,550)	(3,550)	842	(639)	(3,347)
Cost of Living Reserve	0	(2,000)	(2,000)	1,000	(401)	(1,401)
Income Loss Protection Reserve	0	(2,500)	(2,500)	2,000	(7,000)	(7,500)
Strategic Priorities Fund	0	0	0	0	(2,392)	(2,392)
Inflation Protection Reserve	0	(2,000)	(2,000)	0	0	(2,000)
Grand Total	(98,355)	(3,872)	(102,228)	21,322	(27,326)	(108,232)

Section 7 CAPITAL

Outturn and Budget Management

The table (a) below shows that Total Capital Expenditure for 2022/23 is £21.8 million compared to the total projected by budget managers in November 2022 of £29.9 million (this equates to a negative variance of 21.0%). November is used for capital variances due to the funding decisions taken at this time for balancing the revenue budget.

Department	November Budget Monitoring 2022-23	December 2022 & January 2023 Monitoring	Final Budget 2022-23	Final Outturn 2022-23	Outturn Variance to Final 2022-23 Budget	November Forecast For Year	% Variance to November Forecast
Column	(1)	(2)	(3)	(4)	(5)	(6)	(8)
			(1)+(2)		(4)-(3)		(7)/(6)
Corporate Services	7,014,760	529,020	7,543,780	5,274,898	(2,268,882)	7,014,410	(46.50)
Community and Housing	1,095,330	73,360	1,168,690	1,014,028	(154,662)	1,095,330	(9.70)
Children, Schools & Families	9,092,470	165,000	9,257,470	8,268,011	(989,459)	9,091,930	(7.67)
Environment & Regeneration	12,771,610	(198,000)	12,573,610	8,808,176	(3,765,434)	12,709,947	(21.23)
Total	29,974,170	569,380	30,543,550	23,365,114	(7,178,436)	29,911,617	(20.95)

Appendix 2a provides additional information on the individual variances on schemes.

Officers are currently finalising the expenditure on two schemes Melrose Expansion, and Bishopsford Bridge these schemes are funded by SCIL.

Movement in the Funding of the 2022/23 Capital Programme

In funding the Capital Programme for budget setting finance officers reduce budget manager estimates to overcome their optimism bias. As part of the Business Planning Process for 2023-27 finance officers reduced the estimated outturn for 2022-23 from £29.9 million to £24.0 million. The table below summarises how we propose to fund this spend.

Capital Expenditure	2022/23 Estimate £000 (1)	Actual 2022/23 (2)	Variance	Narrative
Capital Expenditure Budget/ Managers Forecasts P8	29,911,617	23,365,114	(6,546,504)	(1) Budget at November 2022 P8 (2) Budget Managers Forecast for November 2022 (P8)
Projected and Actual Difference to Outturn	(5,857,767)	0		
Total MTFS Projected and Actual Capital Expenditure	24,053,850	23,365,114	(688,737)	(1) Forecast Outturn MTFS (2) Outturn 2022-23
Financed by:				
Capital Receipts	3,134,600	5,796,868	2,662,268	The Authority received a large capital receipt for right to buy properties from Clarion in the later quarters of the financial year – this was notified after the budget papers were despatched to Cabinet
Capital Grants & Contributions	14,228,890	13,735,714	(493,176)	
Revenue Provisions	708,370	833,021	124,651	
Net financing need for the year	5,981,990	2,999,510	(2,982,480)	Comprises the Revenue Reserve for Capital, revenue contributions and the OCPB Reserve

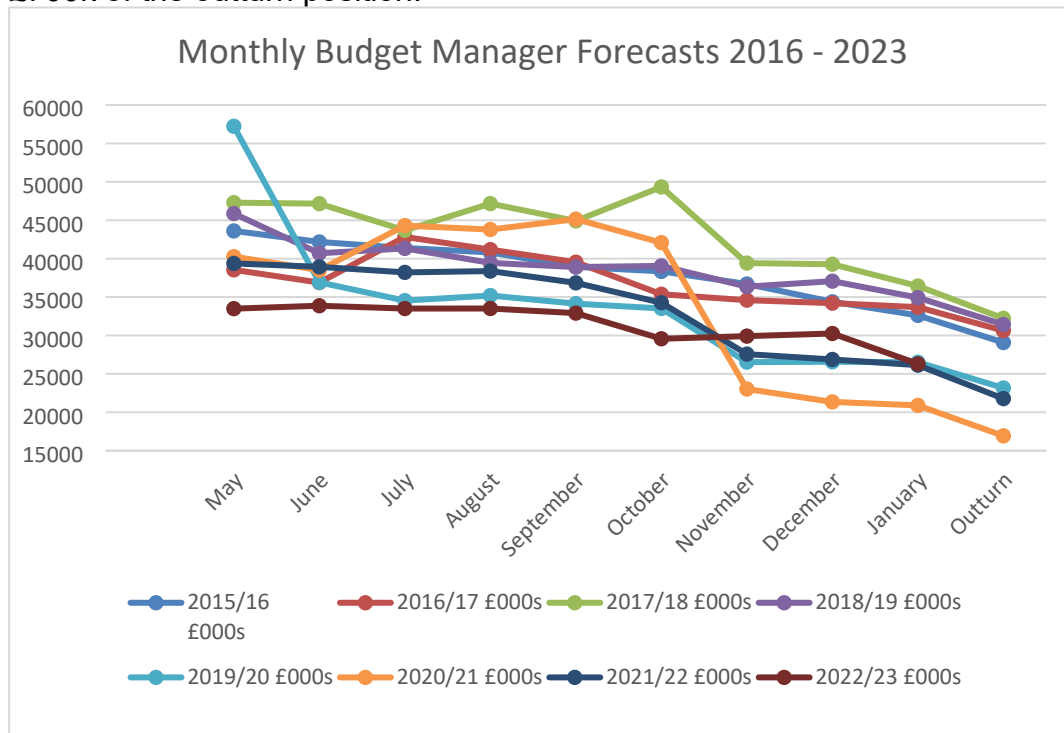
Movement in the 2022/23 Original Approved Programme

The Capital Programme for 2022/23 as approved in March 2022 was £32.6 million. Subsequently, slippage from 2021/22 of £9.9 million was added, and new funding of £7.4 million giving an effective opening programme of £50.1 million. However, during the financial year there was a net reduction in the overall programme mainly from budget being re-profiled into subsequent financial years. These movements are shown in Table (b) below. When final capital outturn is compared to the original capital programme the total slippage is 38%.

Depts.	Original Budget 22/23	Net Slippage 2022/23	Adjustments	New External Funding	New Internal Funding	Re-profiling	Revised Budget 22/23
Corporate Services	8,522	5,454		622	161	(7,215)	7,544
Community & Housing	2,530	87		255	50	(1,753)	1,169
Children Schools & Families	6,441	888	422	3,230	165	(1,869)	9,277
Environment and Regeneration	15,118	3,489	(314)	1,731	1,225	(8,695)	12,553
Total	32,611	9,919	108	5,838	1,600	(19,532)	30,543

Capital - Monthly Managers Forecast Spend to Outturn

The graph below shows the monthly forecasting by managers of the outturn spend on capital over the last 5 years. The forecasting trend during 2022/23 followed the pattern of previous years and there was a continuing problem with the quality of forecasting around November when the Medium Term Financial Strategy is being prepared. The overestimate in spending feeds through into an overestimate of the budget for capital charges in the following year. It should be noted that centrally finance officers adjust the total projected capital spend from departments downwards for optimism bias when funding the programme. This year the outturn estimate for funding purposes was reduced to £24.0 million, this estimate was within £700k of the outturn position.



Considerable time was spent with budget managers profiling their budgets in 2022-23 this work will continue in 2023-24.

The Level of Re-Profiling / Slippage from 2022/23

The table below summaries management proposals for treatment of slippage and overspends from the 2022/23 programme this is detailed in Appendix 2b.

Department	Total Year End Variance 2022/23	Recommend Accept Slippage incl. Slippage	Justification Required	Surrender/ Lease/Loan	Funded from Reserves etc	Bring Forward from 2023/24	Total Adjustments
	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Corporate Services	(2,269)	2,438	0	37	0	(206)	2,268
Community and Housing	(155)	150	0	5	0	0	155
Children, Schools & Families	(989)	1,333	0	0	(*) (45)	(299)	989
Environment & Regeneration	(3,765)	3,775	0	354	0	(363)	3,766
Total	(7,178)	7,696	0	396	(45)	(868)	7,179

* This relates to the funding of Merton Hall contract final account assessment by the Quantity Surveyor (QS), the project has to be funded by SCIL rather than grant for Capital Maintenance or High needs. There are currently savings within the SEN expansion programme (Perseid & Cricket Green) to offset the SCIL drawdown.

After offsetting minor under and overspends within the programme, 24 schemes require clawback of budget from 2023-24 (£867k) these schemes are identified individually in Appendix 2b. This timing difference in spending and budget provision has been offset by bringing forward £867k from future year's budget.

Revised Capital Programme 2023-27: Appendices 2c and 2c1 provide details of the proposed movements in the approved Capital Programme 2023-27 for approval, this position is summarised in the tables below:

Summary	Original Budget	Slippage from 2022-23 to 2023-24 BS	Clawback to Fund 2022-23	Reprofiled to/from Future Years	New 2023-24	Revised Budget
Corporate Services	22,220,820	2,266,400	(205,350)	(179,000)	0	24,102,870
Community and Housing	5,952,000	149,990	0	0	0	6,101,990
Children Schools & Families	8,033,120	1,332,940	(298,670)	(3,260,000)	1,065,110	6,872,500
Environment and Regeneration	16,479,240	3,288,450	(362,330)	(2,014,410)	3,012,040	20,402,990
Total	52,685,180	7,037,780	(866,350)	(5,453,410)	4,077,150	57,480,350

Additional detail provided in Appendix 2c.

Proposed Revisions 2024-25

Summary	Original Budget 2024-25	Reprofiling	Revised Budget 2024-25
Corporate Services	8,935,000	(409,840)	8,525,160
Community and Housing	11,442,000	(5,090,000)	6,352,000
Children Schools & Families	8,737,010	3,260,000	11,997,010
Environment and Regeneration	14,487,000	(68,920)	14,418,080
Total	43,601,010	(2,308,760)	41,292,250

Proposed Revisions 2025-26

Summary	Original Budget 2025-26	Reprofiling	Revised Budget 2025-26
Corporate Services	3,580,000	(150,000)	3,430,000
Community and Housing	16,452,000	140,000	16,592,000
Children Schools & Families	3,478,850	0	3,478,850
Environment and Regeneration	33,613,000	1,645,000	35,258,000
Total	57,123,850	1,635,000	58,758,850

Proposed Revisions 2026-27

Summary	Original Budget 2026-27	Reprofiling	Revised Budget 2026-27
Corporate Services	12,697,070	909,190	13,606,260
Community and Housing	9,684,860	4,950,000	14,634,860
Children Schools & Families	3,400,000	0	3,400,000
Environment and Regeneration	10,169,000	95,000	10,264,000
Total	35,950,930	5,954,190	41,905,120

Additional detail provided in Appendix 2c1

Funding the Budgeted Capital Programme 2023-27: The Table below summarises the funding of the budgeted capital programme 2023-27, additional departmental detail is contained within Appendix 2d

Description of Funding	2023-24	2024-25	2025-26	2026-27
Strategic CIL	(6,471,692)	(5,087,099)	(7,595,140)	(3,720,000)
Neighbourhood CIL	(1,557,114)	0	0	0
Section 106	(4,926,480)	(50,000)	(1,728,000)	0
Revenue Contributions	(1,530,530)	(1,504,407)	(155,000)	(120,000)
Clarion CPO Contribution	(13,933,650)	0	0	0
School Contributions	(363,763)	0	0	0
Lawn Tennis Assoc.	(708,650)			
Other Contributions	(150,000)			
Transport for London	(1,722,630)	0	0	0
School Condition Grant	(3,425,187)	(2,500,000)	(2,500,000)	(2,500,000)
High Needs Provision Grant	(1,941,710)	(8,985,571)	0	0
Devolved Formula Capital	(353,120)	0	0	0
Disabled Facilities Grant	(879,630)	(827,000)	(827,000)	(309,860)
Salix Grant	(2,081,000)	(1,055,593)	0	0
Other Ringfenced Grants	(528,055)	0	0	0
Capital Receipts	(900,000)	(900,000)	(500,000)	(500,000)
Borrowing	(16,007,139)	(20,382,580)	(45,453,710)	(34,755,260)
Total	(57,480,350)	(41,292,250)	(58,758,850)	(41,905,120)

8 CONSULTATION UNDERTAKEN OR PROPOSED

8.1 All relevant bodies have been consulted.

9 TIMETABLE

9.1 In accordance with current financial reporting timetables.

10. FINANCIAL, RESOURCE AND PROPERTY IMPLICATIONS

10.1 All relevant implications have been addressed in the report.

11. LEGAL AND STATUTORY IMPLICATIONS

11.1 All relevant implications have been addressed in the report.

12 HUMAN RIGHTS, EQUALITIES AND COMMUNITY COHESION IMPLICATIONS

12.1 Not applicable

13 CRIME AND DISORDER IMPLICATIONS

13.1 Not applicable

14. RISK MANAGEMENT AND HEALTH AND SAFETY IMPLICATIONS

14.1 There is a specific key strategic risk for the Business Plan, which is monitored in line with the corporate risk monitoring timetable.

15. APPENDICES – THE FOLLOWING DOCUMENTS ARE TO BE PUBLISHED WITH THIS REPORT AND FORM PART OF THE REPORT

Appendix 1	Corporate items
Appendix 2A	Capital Programme Outturn Position 2022/23
Appendix 2B	Proposed Budget to be Slipped to 2022/23
Appendix 2C&C1	Current Capital Programme 2023-27 including Slippage
Appendix 2D	Funding the Budgeted Capital Programme 2023-27
Appendix 3	Debt Report

16 BACKGROUND PAPERS

16.1 Budgetary Control files held in the Corporate Services department.

17. REPORT AUTHOR

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APPENDIX 1

3E. Corporate Items	Council 2022/23 £000s	Current Budget 2022/23 £000s	OUTTURN Actual (Mar.) £000s	OUTTURN Variance at year end (Mar.) £000s	Forecast Variance at year end (Jan.) £000s	Outturn Variance 2021/22 £000s
Impact of Capital on revenue budget	11,066	11,066	10,886	(180)	(119)	(235)
Investment Income	(396)	(1,896)	(4,793)	(2,897)	(2,910)	(143)
Pension Fund	503	503	0	(503)	(393)	0
Corporate Provision for Pay Award	3,468	(2,450)	0	2,450	2,450	(195)
Corporate Provision for National Minimum Wage	1,500	1,500	0	(1,500)	(1,500)	(1,500)
Provision for excess inflation	2,500	1,338	0	(1,338)	(2,000)	(250)
Pay and Price Inflation	7,468	388	0	(388)	(1,050)	(1,945)
Contingency	1,500	558	0	(558)	(540)	(488)
Bad Debt Provision	1,500	1,500	431	(1,069)	0	(2,397)
Loss of income arising from P3/P4	400	400	0	(400)	(400)	(200)
Loss of HB Admin grant	23	23	0	(23)	0	(23)
Apprenticeship Levy	450	450	230	(220)	(201)	(69)
Revenuisation and miscellaneous	6,028	5,608	5,462	(146)	(743)	(3,153)
Growth - Provision against DSG	10,543	3,017	0	(3,017)	(2,740)	(10,882)
Contingencies and provisions	20,444	11,556	6,124	(5,432)	(4,623)	(17,212)
Other income	0	0	(31)	(31)	0	10
CHAS IP/Dividend	(2,223)	(5,723)	(5,740)	(17)	0	0
Income items	(2,223)	(5,723)	(5,771)	(47)	0	10
Appropriations: CS Reserves	(2,167)	(1,741)	(1,741)	0	0	0
Appropriations: E&R Reserves	(1,314)	(1,519)	(1,519)	0	0	0
Appropriations: CSF Reserves	(300)	(629)	(629)	0	0	0
Appropriations: C&H Reserves	(104)	2,095	2,095	0	0	0
Appropriations: Public Health Reserves	(93)	56	56	0	0	0
Appropriations: Corporate Reserves	(8,636)	6,182	7,741	1,559	(106)	1,972
Appropriations/Transfers	(12,615)	4,444	6,003	1,560	(106)	1,972
Depreciation and Impairment	(25,593)	(26,933)	(26,913)	20	0	20
Central Items	(1,347)	(6,596)	(14,464)	(7,867)	(9,201)	(17,533)
					0	
Levies	988	988	988	(0)	0	0
TOTAL CORPORATE PROVISIONS	(359)	(5,608)	(13,475)	(7,867)	(9,201)	(17,533)
COVID-19 Emergency expenditure	0	0	46	46	37	235
TOTAL CORPORATE EXPENDITURE inc. COVID-19	(359)	(5,608)	(13,429)	*(7,821)	(9,164)	(17,298)

NB: * Assumes Net underspend of £2.392m appropriated to reserves.

Capital Outturn Position 2022-23

Cost Centre	Project General	Budget	Outturn	Variance	Reason for underspend and justification of any sums for slippage
Customer Contact Programme	Spectrum Spatial Analyst Repla	170,000	262,066	92,066	
Customer Contact Programme	Robotics Process Automation	110,000	0	(110,000)	Delay in other projects (by Infosys) lead to delayed start.
Customer Contact Programme	Web Content Management System	53,810	31,000	(22,810)	Work now completed - can return budget.
Customer Contact Programme	Customer Contact - Portal	187,500	35,928	(151,572)	Delayed pending business decision
Customer Contact Programme	Customer Contact - Complaints	160,000	56,519	(103,481)	Delayed delivery (Infosys) payments held.
Customer Contact Programme	Cust Contact - Digital Strategy	118,000	8,715	(109,285)	Project delivered over 3 years.
Customer Contact Programme	Replace TKDialogue	57,500	473	(57,027)	Delay in other projects (by Infosys) lead to delayed start. Will be completed this FY.
Customer Contact Programme	M365 Tools - PowerBI	168,000	60,123	(107,877)	2 year project - partially delivered.
Customer Contact Programme	Fix My Streets	50,000	50,846	846	
Customer Contact Programme	Transport Management System	150,000	27,532	(122,468)	Delayed pending business decision, tender due out Q1 2023
Customer Contact Programme	Virtual Desktop	82,600	87,123	4,523	
Customer Contact Programme	Data Security and Control	289,700	272,051	(17,649)	IT Transformation Projects being delivered within IT Service Delivery which will continue
Customer Contact Programme	Improve End User Devices	235,700	242,066	6,366	in 2023-24
Customer Contact Programme	Active Directory	53,100	56,238	3,138	
Works to other buildings	Morden Park House Courtyard	160,520	152,049	(8,471)	Scheme complete
Works to other buildings	Capital Building Works	618,000	592,575	(25,425)	Full commitment in place but unable to receipt or accrue.
Works to other buildings	Boiler Replacement	12,050	8,972	(3,079)	Scheme on-going
Civic Centre	Project General	32,000	31,997	(3)	
Civic Centre	Civic Centre Lightning Upgrade	300,000	4,985	(295,015)	£90k to be used on lighting for Civic Centre refurbishment (floors 1 & 7) - committed. £210k to be moved and spread over next 2 years to cover remaining Civic Centre floor refurbishment. Order for lighting has been placed on 00000000 - £90k
Civic Centre	Work Place Design	473,000	243,879	(229,121)	Refurbishment scheme on-going - fully committed
Invest to Save schemes	Project General	609,750	379,610	(230,140)	LED Replacement scheme commenced and on going
Invest to Save schemes	De-Carbonisation Scheme	206,920	206,920	(0)	
Business Systems	Aligned Assets	75,000	37,081	(37,920)	May need the Data Interoperability Extension to integrate addresses with GIS
Business Systems	Environmental Asset Management	0	39,023	39,023	
Business Systems	Capita Housing	48,100	12,165	(35,935)	2 year project - partially delivered. Phase 6 scheduled for 2023/24
Business Systems	Children's Safeguarding	125,000	0	(125,000)	Delayed pending business decision
Business Systems	Planning&Public Protection Sys	100,000	34,559	(65,441)	Delayed pending business decision. Part of re-procurement of M3 systems.
Business Systems	Spectrum Spatial Analyst Repla	0	0	0	
Business Systems	Regulatory System	28,640	81	(28,559)	Delayed by re-procurement of M3. Due 2023/24
Business Systems	Parking System	0	11,295	11,295	
Business Systems	Ancillary IT Systems	50,000	16,396	(33,604)	Spread over 2 years
Business Systems	Payroll System	156,200	129,133	(27,067)	Delayed by business/supplier (Midland HR), due to be completed by June 2023
Social Care IT System	Mosaic ASC Changes	120,000	111,759	(8,241)	Carry forward for year 2 changes. Delivered in agile manner, prioritised by the business.
Social Care IT System	EHCP Hub	64,000	17,837	(46,163)	Delayed pending business decision. Proposed solution not fit for purpose.
Social Care IT System	Mosaic Finance Integration	27,000	12,450	(14,550)	Partially delivered in year 1, delayed by scope agreement, rest delivered in year 2
Social Care IT System	Transition Tracker	35,000	3,491	(31,509)	Initial phase delivered by in-house resource as part of their training, further development may incur 3rd party costs.
Social Care IT System	Insights to Intervention	15,000	63,113	48,113	
Social Care IT System	SEN Transport Allocation	20,000	0	(20,000)	Merged with Transport Management System procurement
Disaster recovery site	Project General	0	0	0	
Disaster recovery site	Disaster recovery	94,080	88,525	(5,555)	Scheme complete
Planned Replacement Program	Project General	1,029,820	106,505	(923,315)	Net Difference of £292k. £125k committed for Network Switches (delay in getting the equipment into the Country). Slippage required to cover this and the rest of the scheme expenditure and the POs committed for the IT equipment for the refurbishment of 1st and 7th floor (see tab 2)
Planned Replacement Program	Network Switch Upgrade	200,000	0	(200,000)	
Planned Replacement Program	IT Equipment	0	830,564	830,564	
Acquisitions Budget	Project General	469,050	469,860	810	
Westminster Ccl Coroners Cou	Project General	588,740	479,394	(109,346)	Legal committed to this scheme being driven by an outside organisation
	Total Corporate Services	7,543,780	5,274,898	(2,268,882)	

Capital Outturn Position 2022-23

Cost Centre	Project General	Budget	Outturn	Variance	Reason For Variance
Disabled Facilities Grant	Project General	1,054,000	1,001,372	(52,628)	Drawdown unpredictable as driven by homeowner
Disabled Facilities Grant	Merton Owned Property	12,330	12,324	(6)	
Major Library Projects	Library Self Service	5,000	332	(4,668)	Scheme finished and remaining budget to be relinquished
Major Library Projects	Creation Digital Maker Space	73,360	0	(73,360)	Ringfenced grant received in last months of 23-24
Libraries IT	Library Management System	24,000	0	(24,000)	Project was due to be completed in 23/24 but has slipped due to supplier performance. The new website solution is expected to go live in May 2024 and budget needs to be carried over.
Total Community and Housing		1,168,690	1,014,028	(154,662)	

Cost Centre	Project General	Budget	Outturn	Variance	Reason For Variance
Hollymount	Schools Capital maintenance	55,000	8,907	(46,093)	
West Wimbledon	Schools Capital maintenance	140,000	131,294	(8,706)	
Hatfield	Schools Capital maintenance	120,090	74,849	(45,241)	
Hilleross	Schools Capital maintenance	186,000	181,941	(4,059)	
Joseph Hood	Schools Capital maintenance	53,000	5,575	(47,425)	
Dundonald	Schools Capital maintenance	10,000	12,334	2,334	
Garfield	Schools Capital maintenance	0	0	0	
Merton Park	Schools Capital maintenance	0	230	230	
Putnam	Schools Capital maintenance	110,000	98,813	(11,187)	
Poplar	Schools Capital maintenance	40,000	39,983	(17)	Ringfenced grant - programme has slipped to that forecast during November 2022
Wimbledon Chase	Schools Capital maintenance	210,000	131,334	(78,666)	Monitoring
Wimbledon Park	Schools Capital maintenance	130,030	96,181	(33,849)	
Abbotsbury	Schools Capital maintenance	127,000	123,798	(3,202)	
Malmesbury	Schools Capital maintenance	47,000	44,479	(2,521)	
Morden	Schools Capital maintenance	75,000	16,221	(58,779)	
Bond	Schools Capital maintenance	46,000	47,791	1,791	
Crammer	Schools Capital maintenance	250,830	234,743	(16,087)	
Gorringe Park	Schools Capital maintenance	55,500	59,147	3,647	
Haslemere	Schools Capital maintenance	304,040	287,796	(16,244)	
Liberty	Schools Capital maintenance	0	(432)	(432)	
Liberty	Immersive Learning Centre	80,490	68,789	(11,701)	Neighbourhood CIL Funded scheme
Links	Schools Capital maintenance	98,000	98,518	518	
Singlegate	Schools Capital maintenance	105,000	106,318	1,318	
St Marks	Schools Capital maintenance	45,060	44,005	(1,055)	Ringfenced grant - programme has slipped to that forecast during November 2022
Lonesome	Schools Capital maintenance	171,000	159,557	(11,443)	Monitoring
Sherwood	Schools Capital maintenance	110,150	39,845	(70,305)	
William Morris	Schools Capital maintenance	33,020	377	(32,643)	
Harris Academy Morden	Harris Morden Sport Com Pitch	135,000	135,000	0	
Harris Academy Merton	Schools Capital maintenance	34,170	0	(34,170)	
Raynes Park	Schools Capital maintenance	74,000	37,207	(36,793)	
Ricards Lodge	Schools Capital maintenance	15,200	15,565	365	
Rutlish	Schools Capital maintenance	15,200	302,293	287,093	
Harris Academy Wimbledon	Scheme 4 New School Extra 6fe	14,940	59,746	44,806	Ringfenced grant - programme has slipped to that forecast during November 2022
Perseid	Schools Capital maintenance	240,360	212,842	(27,518)	Monitoring
Perseid	Perseid School Expansion	9,130	0	(9,130)	
Cricket Green	Schools Capital maintenance	0	0	0	
Cricket Green	Cricket Green School Expansion	39,040	0	(39,040)	
Melrose	Schools Capital maintenance	167,000	163,077	(3,923)	

Capital Outturn Position 2022-23

Cost Centre	Project General	Budget	Outturn	Variance	Reason For Variance
Melrose	Melrose School Expansion	422,000	382,211	(39,789)	Ringfenced grant - programme has slipped to that forecast during November 2022 Monitoring
Melrose Whatley Ave SEN	Schools Capital maintenance	106,080	0	(106,080)	
Melrose Whatley Ave SEN	Whatley Avenue	2,972,940	2,853,962	(118,978)	
Melbury College - Smart Centre	Schools Capital maintenance	155,000	143,627	(11,373)	
Perseid Lower	Perseid School Expansion	20,000	0	(20,000)	
Medical PRU	Medical PRU Expansion	431,700	371,369	(60,331)	
Mainstream SEN (ARP)	Stanford Primary ARP	0	1,394	1,394	
Mainstream SEN (ARP)	Raynes Pk Sch ARP expansion 1	5,000	0	(5,000)	
Mainstream SEN (ARP)	Cranmer Primary School New ARP	40,000	25,536	(14,464)	
Mainstream SEN (ARP)	West Wimb Primary ARP expansion	190,000	170,298	(19,702)	
Mainstream SEN (ARP)	Hatfield Primary ARP expansion	187,910	167,597	(20,313)	
CSF Safeguarding	Children's Safeguarding	165,000	0	(165,000)	This provided for a Foster carer to buy a house to enable a child to remain in the home. The house fell through at short notice in March so the money could not be spent
CSF Safeguarding	Care Leavers Living Accom	66,000	2,890	(63,110)	It was expected this work could be undertaken in February and March 2023; there were moderate delays but the works are now contracted to spend in April and May 2023
Devolved Formula Capital	Devolved Formula Capital	1,081,990	1,081,989	(1)	
Children's Centres	Bond Road Family Centre	25,000	21,037	(3,963)	We are in the middle of a contract and the estimate of spend in 2022/23 was relatively accurate but not 100%
Children's Centres	Family Hubs	15,000	0	(15,000)	Ringfenced grant awarded late in the financial year
Youth Provision	Pollards Hill Digital Divide	27,600	7,982	(19,618)	Much of the cost was estimated for 23/24 and there was a moderate difference in the 22/23 costs due to delays in the planning application process
	Children Schools & Families	9,257,470	8,268,011	(989,459)	

Capital Outturn Position 2022-23

Cost Centre	Project General	Budget	Outturn	Variance	Reason For Variance
On Street Parking - P&D	Pay and Display Machines	300,000	201,167	(98,833)	Project completion has been slow due to delays in decisions regarding machine removal. Leading Members endorsed the removal of 89 machines on 26th April, with a final phase of removals to be agreed in July. Completion of this project is expected by December 2023.
On Street Parking - P&D	ANPR Cams Air Qual & Traf Sens	86,000	85,421	(579)	
Off Street Parking - P&D	Pay and Display Machines	0	0	0	
Off Street Parking - P&D	Car Park Upgrades	100,000	173,072	73,072	Essential works undertaken to be funded from budget in 2023-24
Off Street Parking - P&D	Peel House Car Park	0	55,444	55,444	Essential works undertaken to be funded from budget in 2023-24
CCTV Investment	CCTV cameras & infast upgrade	200,000	112,511	(87,489)	Procurement of consultant (to advise on upgrades and how new investment dovetails with dark fibre work) has taken longer than anticipated and was appointed in Mar 23. Slippage required to fund this work at a cost of £77k. Minor works in Mitcham costing £5.5k to be funded by slippage. Major spend to start in 23-24 with consultants involvement.
CCTV Investment	Rapid Response Cameras	54,100	11,524	(42,576)	To purchase 4 more cameras. Market testing first, installing trial camera in March. Decision on camera specification in April after trial
CCTV Investment	Willow Ln Bridge Improvements	11,760	12,253	493	
Public Protection and Developm	Designing Out Crime for ASB	50,000	0	(50,000)	Cameras ordered in Dec 22 to be installed in specific hot spot locations to improve the safety of females.
Alley Gating Scheme	Project General	46,000	4,000	(42,000)	Rialto Rd/Priestley Rd scheme was delayed due to legal requirement for further informal consultation to enable the PSPO that will enable the legal gating of the PROW
Waste SLWP	Waste Bins	0	0	0	
Waste SLWP	Replacement of Fleet Vehicles	340,000	338,432	(1,568)	
Street Trees	Street Tree Programme	60,000	54,804	(5,196)	
Street Trees	New street tree planting prog	43,990	32,056	(11,934)	Trees purchased but not all planted yet. Expect to be complete early in financial year.
Street Trees	Harris & Hi Path Street Trees	50,000	0	(50,000)	Locations for tree planting proved difficult to identify. Further work required to establish the way forward to ensure the S106 requirements are met.
Raynes Park Area Roads	Raynes Park Station Pub Realm	43,500	10,310	(33,190)	Network rail permissions have delayed this S106 funded scheme.
Highways & Footways	Street Lighting Replacement Pr	290,000	289,560	(440)	
Highways & Footways	Accessability Programme	146,380	75,834	(70,546)	TfL budget - carry over agreed as schemes still in progrrees at year end.
Highways & Footways	Casualty Reduction & Schools	169,000	146,881	(22,119)	TfL budget - carry over agreed as schemes still in progrrees at year end.
Highways & Footways	Traffic Schemes	150,000	148,028	(1,972)	
Highways & Footways	Surface Water Drainage	100,000	100,004	4	
Highways & Footways	Repairs to Footways	966,310	1,057,407	91,097	Overspend due to contract inflation
Highways & Footways	Maintain AntiSkid and Coloured	60,000	0	(60,000)	Works put on hold. Underspend to be use to fund overspends on footway and carriage way works
Highways & Footways	Borough Roads Maintenance	1,200,000	1,258,110	58,110	Overspend due to contract inflation
Highways & Footways	Highways bridges & structures	600,000	113,329	(486,671)	West Barnes Footbridge (£70K) – Network Rail originally granted possessions for work to be done on their land in March. They have now changed this to April/May. Streatham Rd (£140k) retaining wall – works delayed due to decisions regarding removal of trees to facilitate works. Carshalton Rd bridge (£200k) – construction delayed as we were not able to secure possessions on Network Rail land. These are in place for mid-April. Burlington Rd Bridge (£500k) was anticipated that some of these works would commence in 22-23. Options still be assessed due to complex utility diversions.
Highways & Footways	Culverts Upgrade	300,000	2,220	(297,780)	Mitcham Rd culvert (£80k) – EA permit required to carry out work, yet to be granted. EA have made numerous requests for additional technical information. Seely Rd culvert (£210k) – contractor resource issues; FM Conway have not progressed the detailed investigations required to enable the full design of the scheme
Highways & Footways	ZZ3233 - High Path School Harr	14,330	14,337	7	

Capital Outturn Position 2022-23

Cost Centre	Project General	Budget	Outturn	Variance	Reason For Variance
Highways & Footways	Bishopsford Bridge	291,100	244,607	(46,493)	Underspend may not be required. However, we still have not had the final bill from Thames Water for their diversions. This has been chased many times since the project was complete 2 years ago.
Highways & Footways	Lamp Column Chargers	760,230	332,980	(427,250)	ORCS funded, carry over agreed. Contractor works delayed following consultation process to identify and agree locations for new EV charging points
Highways & Footways	Cycle Lane Rdway Bshfd Bridge	5,910	3,513	(2,397)	
Highways & Footways	ANPR Cameras School Streets	219,110	225,688	6,578	Scheme progressed faster than envisaged during November 2022 Monitoring
Highways & Footways	Street Lighting Wimbledon	322,280	322,720	440	
Highways & Footways	S Wimb Bus Area Wayfinding	135,360	7,700	(127,660)	NCIL grant for wayfinding at SWBA. Planning permission for signage works submitted in Nov 22, was not granted in time for works to commence in 22-23.
Highways & Footways	Motspur Pk Stat Access for All	190,000	0	(190,000)	First payment of £276k (to Network Rail) delayed to April 2023 as 2022-23 budget was insufficient to pay this amount. In hindsight we could have brought forward £86k of funding from 23-24.
Highways & Footways	Milner Rd Improvements	140,000	17,668	(122,332)	Scheme delayed as the scaffolding is still in place at the Madison Heights development. (Storm damage and Spur House H&S part cause of delay) Budget insufficient so top up requested from Civic Pride.
Cycle Route Improvements	Cycle Improve Residential Stre	236,560	198,989	(37,571)	TfL budget - carry over agreed as schemes still in progress at year end.
Cycle Route Improvements	Cycle Lane Works Plough Lane	203,970	203,980	10	
Cycle Route Improvements	Morden Park Cycle Path	160,110	160,126	16	
Mitcham Area Regeneration	Canons - Parks for People	515,450	243,619	(271,831)	Capital element of the scheme has been finished budget relinquished
Mitcham Area Regeneration	Elmwood Centre Hub	65,000	0	(65,000)	NCIL grant to Age Concern. They need to secure additional funding to progress the project and it will not commence until 2023-24
Mitcham Area Regeneration	New Horizon Centre	68,500	41,036	(27,464)	NCIL grant to Commonsense Community Development Trust. They need to submit final project information and evidence of spend before we pay final instalment of grant.
Mitcham Area Regeneration	Springboard SMCA	0	790	790	
Wimbledon Area Regeneration	Polka Theatre	20,180	20,178	(2)	
Wimbledon Area Regeneration	Wimb Public Realm Implement	170,000	1,977	(168,023)	The plan was to divert funding to top up the Haydon's Rd scheme which could not be progressed due to labour and material price increases to a level meaning the current budget is inadequate.
Wimbledon Area Regeneration	Haydons Rd Public Realm Improv	393,150	6,094	(387,056)	It is anticipated that Civic Pride funds will be used to further increase the scheme budget and it is planned to progress after the football season finishes in 2023.
Wimbledon Area Regeneration	Wimbledon Hill Rd	497,540	495,790	(1,750)	
Wimbledon Area Regeneration	Wimb Vill Herit Led Pblc Realm	0	130	130	
Morden Area Regeneration	Crown Creative Knowledge Exch	150,000	3,000	(147,000)	We are unable to complete the building works of the former HSBC building by year-end due to: 1) planning permission requirement and 2) the need to re-procure a building contractor. Extension of the contract with a previous contractor is not possible
Borough Regeneration	Wandle Project	69,030	0	(69,030)	NCIL funded grant. Awaiting update from Merton Priory (Anima Una) who are the grant recipients.
Borough Regeneration	Haydons Rd Shop Front Impr	354,130	354,946	816	
Borough Regeneration	Vacant Premises Upgrade	14,980	14,980	0	
Borough Regeneration	Carbon Offset Funding	100,000	24,360	(75,640)	S106 funded grants to home owners for retrofit improvements. Spend depends on uptake of grant and criteria being met.
Wimbledon Park Lake and Wa	Wimbledon Park Lake Safety	520,210	456,024	(64,186)	Following lake improvement project, reinstatement works for the Crazy Golf course have now been identified and priced.
Wimbledon Park Lake and Wa	Watersport Fleet	10,000	8,037	(1,963)	
Sports Facilities	Leisure Centre Plant & Machine	265,220	65,466	(199,754)	Leisure Centre roof works were delayed and are now in progress.
Parks	Parks Investment	271,190	345,445	74,255	Schemes progressed faster than envisaged during November 2022 Monitoring
Parks	Canons - Parks for People	65,370	35,290	(30,080)	Capital element of the scheme has been finished budget relinquished

Capital Outturn Position 2022-23

Cost Centre	Project General	Budget	Outturn	Variance	Reason For Variance
Parks	Figges Marsh NCIL Ward Alloc	10,020	10,019	(1)	
Parks	Graveney NCIL Ward Alloc	10,020	10,019	(1)	
Parks	Lavender Fields NCIL Ward Allo	10,020	10,019	(1)	
Parks	Longthornton NCIL Ward Allo	10,020	10,019	(1)	
Parks	Wimbledon Park NCIL Ward Alloc	13,080	13,080	0	
Parks	Resurface Tennis Courts	150,440	0	(150,440)	This is linked to the LTA borough wide tennis court refurbishment works which will commence in 2023-24
Parks	New water play feature Wimb Pk	43,000	43,016	16	
Parks	Paddling Pool Option 1	200,000	236,610	36,610	Scheme progressed faster than envisaged during November 2022 Monitoring
Parks	Morley Park Enhancements	19,370	0	(19,370)	S106 money has no expiry and will be used once works are identified. (Likely to be after drainage issues are resolved with Berkley Homes)
Parks	Wandle Nature Pk Flood Defence	14,060	14,061	1	
Parks	Sports Drainage	150,000	11,028	(138,972)	Additional surveys were required to finalise and agree the specification of works with the EA. Furthermore, the works will now commence a little later than planned to accommodate the weather-related extension to football pitch usage
Parks	Multi Use Sports Areas	181,400	215,714	34,314	Scheme progressed faster than envisaged during November 2022 Monitoring
Parks	Myrna Close Public Realm	48,800	0	(48,800)	Contractor delays to carry out work. (S106 funded, spend deadline is in 2026)
Parks	Abbey Recreation Ground	48,240	33,568	(14,672)	Project in progress. Biodiversity element of project now in progress following site surveys.
Parks	Colliers Wood Rec Ground	69,190	69,190	0	
	Environment and Regeneration	12,573,610	8,808,176	(3,765,434)	
	Capital	30,543,550	23,365,114	(7,178,436)	

Proposed Revisions to the Approved Capital Programme 2022-23

Coding and Narrative		Recommended Slippage	Relinquished	Funding Required from Future Years	Justification for Slippage
Corporate Services					
Customer Contact Programme	Customer Contact Programme	0	0	(62,980)	Required towards Y2 Transformation costs
Customer Contact Programme	Spectrum Spatial Analyst Repla	0	0	(92,060)	Funded from 2023-24 Budget
Customer Contact Programme	Robotics Process Automation	110,000	0	0	Start of project has been delayed
Customer Contact Programme	Web Content Management System	0	22,810	0	No slippage required
Customer Contact Programme	Customer Contact - Portal	151,570	0	0	Delayed pending business decision
Customer Contact Programme	Customer Contact - Complaints	103,480	0	0	Delayed delivery (Infosys) payments held.
Customer Contact Programme	Cust Contact - Digital Strategy	109,290	0	0	Project delivered over 3 years.
Customer Contact Programme	Replace TKDialogue	57,030	0	0	Delay in other projects (by Infosys) lead to delayed start. Will be completed this FY.
Customer Contact Programme	M365 Tools - PowerBI	107,880	0	0	2 year project - partially delivered.
Customer Contact Programme	Transport Management System	122,470	0	0	Delayed pending business decision, tender due out Q1 2023
Customer Contact Programme	Data Security and Control	17,650	0	0	Project will continue in 2023-24
Works to other buildings	Morden Park House Courtyard	0	8,471	0	Scheme complete
Works to other buildings	Capital Building Works	24,750	0	0	Capital funding provided annually
Works to other buildings	Boiler Replacement	3,080	0	0	Will provide match funding for a substantial grant
Civic Centre	Civic Centre Lightning Upgrade	295,020	0	0	£90k to be used on lighting for Civic Centre refurbishment (floors 1 & 7) - committed. £210k to be moved and spread over next 2 years to cover remaining Civic Centre floor refurbishment. Order for lighting has been placed on 00000000 - £90k
Civic Centre	Work Place Design	229,120	0	0	Scheme underway and Phase 1 is due for completion in July 2023
Invest to Save schemes	Project General	230,140	0	0	GW3 approved for LED streetlighting upgrade - £400k. Project underway over £100k committed, remainder to be spent on streetlighting upgrade equipment and installation in 23-24. Scheme cannot continue with slippage.
Business Systems	Aligned Assets	37,920	0	0	May need the Data Interoperability Extension to integrate addresses with GIS
Business Systems	Environmental Asset Management	0	0	(39,020)	Funded from 2023-24 Budget
Business Systems	Capita Housing	35,930	0	0	May be funding required to implement mid-call solution for PCIDSS compliance
Business Systems	Children's Safeguarding	125,000	0	0	May be required - pending business decision
Business Systems	Planning&Public Protection Sys	65,440	0	0	Required for M3 re-procurement
Business Systems	Regulatory System	28,560	0	0	Funding required to support M3 re-procurement
Business Systems	Parking System	0	0	(11,290)	Funded from 2023-24 Budget
Business Systems	Ancillary IT Systems	33,600	0	0	Development of small IT systems with no specific capital budget
Business Systems	Payroll System	27,070	0	0	Required to complete project - delayed by supplier/business.
Social Care IT System	Mosaic ASC Changes	8,240	0	0	Required for further Mosaic changes
Social Care IT System	EHCP Hub	46,160	0	0	Delayed pending business decision. Proposed solution not fit for purpose.
Social Care IT System	Mosaic Finance Integration	14,550	0	0	Partially delivered in year 1, delayed by scope agreement, rest delivered in year 2
Social Care IT System	Transition Tracker	31,510	0	0	Initial phase delivered by in-house resource as part of their training, further development may incur 3rd party costs.
Social Care IT System	SEN Transport Allocation	20,000	0	0	If agreed budget to be merged with Transport Management System procurement
Disaster recovery site	Disaster recovery	0	5,555	0	Scheme complete
Planned Replacement Programme	Project General	92,750	0	0	IT equipment relating to refurbishment works is committed. Slippage is required to complete these works
Planned Replacement Programme	Network Switch Upgrade	200,000	0	0	Scheme has commenced - £141k order for switch equipment committed but could not be receipted due to a delay in getting the equipment into the Country. Scheme is on-going and cannot be completed without slippage
Acquisitions Budget	Project General	0	0	(810)	Funded from 2026-27 Budget
Westminster Coroners Court	Project General	109,350	0	0	Authority is required to make a contribution scheme slipped from that forecast in Nov 22
Total Corporate Services		2,437,560	36,836	(206,160)	
Community and Housing					
Disabled Facilities Grant	Project General	52,630	0	0	Funded by a ringfenced Grant
Major Library Projects	Library Self Service	0	4,668	0	Scheme complete
Major Library Projects	Creation Digital Maker Space	73,360	0	0	Funded by a ringfenced Grant
Libraries IT	Library Management System	24,000	0	0	Project was due to be completed in 23/24 but has slipped due to supplier performance. The new website solution is expected to go live in May 2024 and budget needs to be carried over.
Total Community and Housing		149,990	4,668	0	

Proposed Revisions to the Approved Capital Programme 2022-23

Coding and Narrative		Recommended Slippage	Relinquished	Funding Required from Future Years	Justification for Slippage
Hollymount	Schools Capital maintenance	46,090	0	0	
West Wimbledon	Schools Capital maintenance	8,710	0	0	
Hatfield	Schools Capital maintenance	45,240	0	0	
Hillcross	Schools Capital maintenance	4,060	0	0	
Joseph Hood	Schools Capital maintenance	47,420	0	0	
Dundonald	Schools Capital maintenance	0	0	(2,330)	Ringfenced grant
Merton Park	Schools Capital maintenance	0	0	(230)	
Pelham	Schools Capital maintenance	11,190	0	0	
Poplar	Schools Capital maintenance	20	0	0	
Wimbledon Chase	Schools Capital maintenance	78,670	0	0	
Wimbledon Park	Schools Capital maintenance	33,850	0	0	
Abbotsbury	Schools Capital maintenance	3,200	0	0	
Malmsbury	Schools Capital maintenance	2,520	0	0	
Morden	Schools Capital maintenance	58,780	0	0	
Bond	Schools Capital maintenance	0	0	(1,790)	Ringfenced grant
Cramer	Schools Capital maintenance	16,090	0	0	
Gorrige Park	Schools Capital maintenance	0	0	(3,640)	
Haslemere	Schools Capital maintenance	16,240	0	0	
Liberty	Schools Capital maintenance	430	0	0	
Liberty	Immersive Learning Centre	11,710	0	0	NCIL funding final tranche of funding outstanding
Links	Schools Capital maintenance	0	0	(520)	
Singlegate	Schools Capital maintenance	0	0	(1,320)	
St Marks	Schools Capital maintenance	1,060	0	0	
Lonesome	Schools Capital maintenance	11,440	0	0	
Sherwood	Schools Capital maintenance	70,300	0	0	
William Morris	Schools Capital maintenance	32,640	0	0	
Harris Academy Merton	Schools Capital maintenance	34,170	0	0	
Raynes Park	Schools Capital maintenance	36,790	0	0	
Ricards Lodge	Schools Capital maintenance	0	0	(360)	
Rutlish	Schools Capital maintenance	0	0	(287,090)	
Perseid	Schools Capital maintenance	27,520	0	0	
Perseid	Perseid School Expansion	9,130	0	0	
Cricknet Green	Cricknet Green School Expansion	39,040	0	0	Ringfenced grant
Melrose	Schools Capital maintenance	3,920	0	0	
Melrose	Melrose School Expansion	39,790	0	0	
Melrose Whatley Ave SEN	Schools Capital maintenance	106,080	0	0	
Melrose Whatley Ave SEN	Whatley Avenue	118,980	0	0	
Melbury College - Smart Centre	Schools Capital maintenance	11,370	0	0	
Perseid Lower	Perseid School Expansion	20,000	0	0	
Medical PRU	Medical PRU Expansion	60,330	0	0	
Mainstream SEN (ARP)	Stanford Primary ARP	0	0	(1,390)	
Mainstream SEN (ARP)	Raynes Pk Sch ARP expansion 1	5,000	0	0	
Mainstream SEN (ARP)	Cramer Primary School New ARP	14,460	0	0	
Mainstream SEN (ARP)	West Wimb Primary ARP expansio	19,700	0	0	
Mainstream SEN (ARP)	Hatfield Primary ARP expansion	20,310	0	0	
CSF Safeguarding	Children's Safeguarding	165,000	0	0	It is still the intention for the relevant child to be kept with this family so we would like to keep this in the programme for the same justification reasons as previously in the expectation that a new suitable house will become available for the family
CSF Safeguarding	Care Leavers Living Accom	63,110	0	0	This is a spend to save scheme to reduce the cost of private sector rented accommodated. It is also contractually committed
Children's Centres	Bond Road Family Centre	3,960	0	0	This is contractually committed
Children's Centres	Family Hubs	15,000	0	0	Ringfenced grant
Youth Provision	Pollards Hill Digital Divide	19,620	0	0	The £19,620 is a small element compared to the £276,200 in the programme for this scheme in 23/24. The merits of the scheme were considered as part of the capital programme review for 23/24 and it was agreed that this should stay in. The justification given at that time has not changed.
		1,332,940	0	(298,670)	

Proposed Revisions to the Approved Capital Programme 2022-23

Coding and Narrative		Recommended Slippage	Relinquished	Funding Required from Future Years	Justification for Slippage
On Street Parking - P&D	Pay and Display Machines	98,830	0	0	Scheme well progressed but has slipped from Nov. 22 forecast
On Street Parking - P&D	ANPR Cams Air Qual & Traf Sens	0	579	0	
Off Street Parking - P&D	Car Park Upgrades	0	0	(73,070)	Funded from 2023-24 Budget
Off Street Parking - P&D	Peel House Car Park	0	0	(55,440)	Funded from 2023-24 Budget
CCTV Investment	CCTV cameras & infrastr upgrade	87,490	0	0	PO raised for consultant £77k. Minor works in Mitcham costing £5.5k has been commissioned and PO raised.
CCTV Investment	Rapid Response Cameras	42,580	0	0	To purchase 4 more cameras following market testing and trials.
CCTV Investment	Willow Ln Bridge Improvements	0	0	(490)	Funded from 2023-24 Budget
Public Protection and Developm	Designing Out Crime for ASB	50,000	0	0	PO raised in Dec 22 for cameras which are due to be installed
Alley Gating Scheme	Project General	42,000	0	0	Slippage required to fund Rialto Rd/Priestley Rd scheme which, due to legal requirement for further informal consultation, delayed the installation of gates.
Waste SLWP	Replacement of Fleet Vehicles	0	1,568	0	N/A, no slippage required.
Street Trees	Street Tree Programme	0	0	0	Required for completion of planting costs
Street Trees	New street tree planting prog	11,930	0	0	Required for completion of planting costs
Street Trees	Harris & Hi Path Street Trees	50,000	0	0	Section 106 scheme
Raynes Park Area Roads	Raynes Park Station Pub Realm	33,190	0	0	Section 106 scheme
Highways & Footways	Accessibility Programme	70,550	0	0	TfL Scheme
Highways & Footways	Casualty Reduction & Schools	22,120	0	0	TfL Scheme
Highways & Footways	Repairs to Footways	0	0	(59,830)	Funded from 2023-24 Budget
Highways & Footways	Borough Roads Maintenance	0	0	(28,110)	Funded from 2023-24 Budget
Highways & Footways	Highways bridges & structures	486,670	0	0	4 schemes require funding from slippage. Refer to notes on Outturn sheet
Highways & Footways	Culverts Upgrade	297,780	0	0	2 schemes require funding from slippage. Refer to notes on Outturn sheet
Highways & Footways	ZZ3233 - High Path School Harr	0	0	0	
Highways & Footways	Bishopsford Bridge	0	46,493	0	Slippage may not be required. However, final payment due to Thames Water not yet confirmed.
Highways & Footways	Lamp Column Chargers	427,250	0	0	Ringfenced Grant
Highways & Footways	Cycle Lane Rdway Bshfd Bridge	0	2,396	0	
Highways & Footways	ANPR Cameras School Streets	0	0	0	Funded from 2023-24 Budget
Highways & Footways	S Wimb Bus Area Wayfinding	127,660	0	0	NCIL funded
Highways & Footways	Motspur Pk Stat Access for All	190,000	0	0	Legal agreement with Network Rail in place for the Council's contribution to step-free access scheme. This budget, plus 23-24 allocation required in full.
Highways & Footways	Milner Rd Improvements	122,330	0	0	Scheme will go ahead once development works in the area are complete and top up funding from Civic Pride is approved.
Cycle Route Improvements	Cycle Improve Residential Stre	37,570	0	0	TfL Scheme
Mitcham Area Regeneration	Canons - Parks for People	0	271,831	0	Capital element of the scheme complete
Mitcham Area Regeneration	Elmwood Centre Hub	65,000	0	0	NCIL funded
Mitcham Area Regeneration	New Horizon Centre	27,470	0	0	NCIL funded
Mitcham Area Regeneration	Springboard SMCA	0	0	(790)	Funded from 2023-24 Budget
Wimbledon Area Regeneration	Wimb Public Realm Implement	169,770	0	0	Further Wimbledon town centre PR works to be progressed following completion of Wimbledon Hill Rd scheme.
Wimbledon Area Regeneration	Haydons Rd Public Realm Improv	387,060	0	0	Scheme will go ahead once top up funding from Civic Pride is approved.
Wimbledon Area Regeneration	Wimb Vill Herit Led Pble Realm	0	0	(130)	Funded from 2023-24 Budget
Morden Area Regeneration	Crown Creative Knowledge Exch	147,000	0	0	This is required as match funding for physical improvements to the former HSBC building, which are being funded by the Business Rates Strategic Investment Pot. The building will then be occupied by a provider to run the Morden hub of the South London Knowledge Exchange
Borough Regeneration	Wandle Project	69,030	0	0	NCIL/Section 106 Funded
Borough Regeneration	Haydons Rd Shop Front Impr	0	(815)	0	Funded from 2023-24 Budget
Borough Regeneration	Carbon Offset Funding	75,640	0	0	Section 106 Funded
Wimbledon Park Lake and Water	Wimbledon Park Lake Safety	64,190	0	0	Underspend to be used for trash screens and crazy golf course redesign/enhancements following lake improvement works. SCIL Funded
Wimbledon Park Lake and Water	Watersport Fleet	0	1,963	0	Slippage not required
Sports Facilities	Leisure Centre Plant & Machine	199,750	0	0	£189k Canons Roofing Wks plus fees commissioned - £31k paid P1 2023-2
Parks	Parks Investment	0	0	(74,250)	Funded from 2023-24 Budget
Parks	Canons - Parks for People	0	30,080	0	
Parks	Resurface Tennis Courts	150,440	0	0	Ringfenced Reserve
Parks	Paddling Pool Option 1	0	0	(36,610)	Funded from 2023-24 Budget
Parks	Morley Park Enhancements	19,370	0	0	Section 106 Funded
Parks	Sports Drainage	138,970	0	0	Ongoing works following additional surveys that were required due to EA specifications.
Parks	Multi Use Sports Areas	0	0	(34,310)	Funded from 2023-24 Budget
Parks	Myma Close Public Realm	48,800	0	0	Section 106 Funded
Parks	Abbey Recreation Ground	14,680	0	0	Section 106 Funded
Total Environment and Regeneration		3,775,120	354,095	(363,030)	
Total Capital Programme		7,695,610	395,599	(867,860)	

Proposed Revisions to Capital Programme 2023-24

Cost Centre	Project General	Original Budget	Slippage from 2022-23 to 2023-24 BS	Clawback to Fund 2022-23	Reprofiled to/from Future Years	New 2023-24	Virement	Revised Budget
Customer Contact Programme	Customer Contact Programme	483,090	0	(62,980)	0	0	0	420,110
Customer Contact Programme	Spectrum Spatial Analyst Repla	100,000	0	(92,060)	0	0	0	7,940
Customer Contact Programme	Robotics Process Automation	0	110,000	0	0	0	0	110,000
Customer Contact Programme	Customer Contact - Portal	0	151,570	0	0	0	0	151,570
Customer Contact Programme	Customer Contact - Complaints	0	103,480	0	0	0	0	103,480
Customer Contact Programme	Cust Contact -Digital Strategy	0	109,290	0	0	0	0	109,290
Customer Contact Programme	Replace TKDialogue	0	57,030	0	0	0	0	57,030
Customer Contact Programme	M365 Tools - PowerBI	0	107,880	0	0	0	0	107,880
Customer Contact Programme	Transport Management System	0	122,470	0	0	0	20,000	142,470
Customer Contact Programme	Data Security and Control	0	17,650	0	0	0	0	17,650
Works to other buildings	Capital Building Works	650,000	24,750	0	0	0	0	674,750
Civic Centre	Civic Centre Boilers	2,400,000	3,080	0	581,000	0	0	2,984,080
Civic Centre	Civic Centre Lightning Upgrade	0	295,020	0	0	0	(295,020)	0
Civic Centre	Civic Centre Cycle Parking	60,000	0	0	(60,000)	0	0	0
Civic Centre	Work Place Design	530,000	229,120	0	0	0	295,020	1,054,140
Invest to Save schemes	Project General	100,000	230,140	0	0	0	0	330,140
Invest to Save schemes	Photovoltaics & Energy Conserv	50,000	0	0	0	0	0	50,000
Business Systems	Aligned Assets	0	37,920	0	0	0	0	37,920
Business Systems	Environmental Asset Management	240,000	0	(39,020)	0	0	0	200,980
Business Systems	Revenue and Benefits	300,000	0	0	0	0	0	300,000
Business Systems	Capita Housing	0	35,930	0	0	0	0	35,930
Business Systems	Planning&Public Protection Sys	240,710	65,440	0	0	0	0	306,150
Business Systems	Kofax Scanning	150,000	0	0	0	0	0	150,000
Business Systems	Regulatory System	0	28,560	0	0	0	0	28,560
Business Systems	Parking System	270,110	0	(11,290)	0	0	0	258,820
Business Systems	Ancillary IT Systems	0	33,600	0	0	0	0	33,600
Business Systems	Payroll System	0	27,070	0	0	0	0	27,070
Social Care IT System	Replacement SC System	819,000	0	0	0	0	0	819,000
Social Care IT System	Mosaic ASC Changes	0	8,240	0	0	0	0	8,240
Social Care IT System	Mosaic Finance Integration	0	14,550	0	0	0	0	14,550
Social Care IT System	Transition Tracker	0	31,510	0	0	0	0	31,510
Social Care IT System	SEN Transport Allocation	0	20,000	0	0	0	(20,000)	0
Planned Replacement Programme	Project General	770,000	92,750	0	0	0	0	862,750
Planned Replacement Programme	Network Switch Upgrade	0	200,000	0	0	0	0	200,000
Financial System	e5.5 Project	700,000	0	0	(700,000)	0	0	0
Westminster Ccl Coroners Court	Project General	379,260	109,350	0	0	0	0	488,610
Compulsory Purchase Order	CPO Clarion	13,933,650	0	0	0	0	0	13,933,650
Governance	New Election Booths	45,000	0	0	0	0	0	45,000
	Corporate Services	22,220,820	2,266,400	(205,350)	(179,000)	0	0	24,102,870
Disabled Facilities Grant	Project General	827,000	52,630	0	0	0	0	879,630
Major Projects - Affordable Ho	Affordable Housing Fund	5,000,000	0	0	0	0	0	5,000,000
Major Projects - Affordable Ho	Empty Homes Strategy	125,000	0	0	0	0	0	125,000
Major Library Projects	Creation Digital Maker Space	0	73,360	0	0	0	0	73,360
Libraries IT	Library Management System	0	24,000	0	0	0	0	24,000
	Community and Housing	5,952,000	149,990	0	0	0	0	6,101,990

Proposed Revisions to Capital Programme 2023-24

Cost Centre	Project General	Original Budget	Slippage from 2022-23 to 2023-24 BS	Clawback to Fund 2022-23	Reprofiled to/from Future Years	New 2023-24	Virement	Revised Budget
Hollymount	Schools Capital maintenance	50,000	46,090	0	0	18,786	109,864	224,740
West Wimbledon	Schools Capital maintenance	0	8,710	0	0	10,000	107,330	126,040
Hatfield	Schools Capital maintenance	35,000	45,240	0	0	0	330	80,570
Joseph Hood	Schools Capital maintenance	66,120	47,420	0	0	17,695	294,945	426,180
Dundonald	Schools Capital maintenance	0	0	(2,330)	0	10,000	32,610	40,280
Merton Park	Schools Capital maintenance	0	0	(230)	0	14,590	6,510	20,870
Poplar	Schools Capital maintenance	0	20	0	0	32,923	149,497	182,440
Wimbledon Chase	Schools Capital maintenance	0	78,670	0	0	33,715	151,105	263,490
Wimbledon Park	Schools Capital maintenance	50,000	33,850	0	0	0	0	83,850
Abbotsbury	Schools Capital maintenance	0	3,200	0	0	17,639	2,181	32,000
Morden	Schools Capital maintenance	0	58,780	0	0	10,000	43,260	112,040
Bond	Schools Capital maintenance	0	0	(1,790)	0	18,032	47,798	64,040
Cranmer	Schools Capital maintenance	0	16,090	0	0	21,643	61,927	99,660
Gorringe Park	Schools Capital maintenance	0	0	(3,640)	0	18,802	40,798	55,960
Haslemere	Schools Capital maintenance	0	16,240	0	0	10,000	199,050	225,290
Links	Schools Capital maintenance	0	0	(520)	0	10,000	44,230	53,710
Singlegate	Schools Capital maintenance	0	0	(1,320)	0	0	31,960	30,640
Sherwood	Schools Capital maintenance	8,000	70,300	0	0	17,206	18,114	113,620
William Morris	Schools Capital maintenance	10,000	32,640	0	0	10,000	160,000	212,640
Unlocated Primary School Proj	Schools Capital maintenance	2,864,180	0	0	0	(117,243)	(2,395,277)	351,660
Rutlish	Schools Capital maintenance	0	0	(287,090)	0	10,000	418,200	141,110
Perseid	Schools Capital maintenance	50,000	27,520	0	0	0	26,630	104,150
Cricketer Green	Schools Capital maintenance	0	0	0	0	10,000	32,610	42,610
Melrose	Schools Capital maintenance	0	3,920	0	0	24,468	169,582	197,970
Melrose Whatley Ave SEN	Schools Capital maintenance	0	106,080	0	0	0	54,230	160,310
Melbury College - Smart Centre	Schools Capital maintenance	0	11,370	0	0	15,446	14,594	41,410
Perseid Lower	Schools Capital maintenance	0	0	0	0	32,818	183,222	216,040
Perseid Lower	Perseid School Expansion	1,580,000	20,000	0	(1,350,000)	0	0	250,000
Medical PRU	Schools Capital maintenance	0	0	0	0	0	27,120	27,120
Medical PRU	Medical PRU Expansion	30,000	60,330	0	0	0	0	90,330
Mainstream SEN (ARP)	Secondary sch ARP expansion 2	300,000	0	0	(270,000)	0	0	30,000
Mainstream SEN (ARP)	Raynes Pk Sch ARP expansion 1	1,015,000	5,000	0	(990,000)	0	0	30,000
Mainstream SEN (ARP)	Cranmer Primary School New ARP	623,040	14,460	0	0	175,000	0	812,500
Mainstream SEN (ARP)	West Wimb Primary ARP expansio	234,520	19,700	0	0	100,000	0	354,220
Mainstream SEN (ARP)	Second school ARP expansion 4	30,000	0	0	0	0	0	30,000
Mainstream SEN (ARP)	Second school ARP expansion 3	500,000	0	0	(470,000)	0	0	30,000
Mainstream SEN (ARP)	Primary school ARP expansion	200,000	0	0	(180,000)	0	0	20,000
CSF Safeguarding	Care Leavers Living Accom	66,000	63,110	0	0	0	0	129,110
Devolved Formula Capital	Devolved Formula Capital	0	0	0	0	353,120	0	353,120
Children's Centres	Bond Road Family Centre	30,000	3,960	0	0	0	0	33,960
Children's Centres	Family Hubs	15,000	15,000	0	0	0	0	30,000
Youth Provision	Pollards Hill Digital Divide	276,260	19,620	0	0	0	0	295,880
	Children Schools & Families	8,033,120	1,332,940	(298,670)	(3,260,000)	1,065,110	0	6,872,500

Proposed Revisions to Capital Programme 2023-24

Cost Centre	Project General	Original Budget	Slippage from 2022-23 to 2023-24 BS	Clawback to Fund 2022-23	Reprofiled to/from Future Years	New 2023-24	Virement	Revised Budget
On Street Parking - P&D	Pay and Display Machines	106,780	98,830	0	0	0	0	205,610
On Street Parking - P&D	ANPR Cams Air Qual & Traf Sens	300,000	0	0	0	0	0	300,000
Off Street Parking - P&D	Car Park Upgrades	674,510	0	(73,070)	0	0	0	601,440
Off Street Parking - P&D	Peel House Car Park	700,000	0	(55,440)	0	0	0	644,560
CCTV Investment	CCTV cameras & infrastr upgrade	1,052,240	87,490	0	0	0	0	1,139,730
CCTV Investment	Rapid Response Cameras	0	42,580	0	0	0	0	42,580
CCTV Investment	Willow Ln Bridge Improvements	27,280	0	(490)	0	0	0	26,790
CCTV Investment	Brangwyn Cr/Cside East Improv	52,430	0	0	0	0	0	52,430
CCTV Investment	5 Perm Cams/Ann & Enh Net Conn	135,000	0	0	0	0	0	135,000
CCTV Investment	CCTV Dark Fibre	172,500	0	0	0	0	0	172,500
Public Protection and Developm	Designing Out Crime for ASB	35,000	50,000	0	(35,000)	0	0	50,000
Public Protection and Developm	Noise Monitoring Equipment	70,000	0	0	0	0	0	70,000
Public Protection and Developm	Upgrade Auto Air Qual Mon Stat	250,000	0	0	0	0	0	250,000
Fleet Vehicles	Replacement of Fleet Vehicles	300,000	0	0	0	0	0	300,000
Alley Gating Scheme	Project General	24,000	42,000	0	0	0	0	66,000
Street Trees	Street Tree Programme	60,000	0	0	0	0	0	60,000
Street Trees	New street tree planting prog	0	11,930	0	0	0	0	11,930
Street Trees	Harris & Hi Path Street Trees	0	50,000	0	0	0	0	50,000
Raynes Park Area Roads	Raynes Park Station Pub Realm	0	33,190	0	0	0	0	33,190
Highways & Footways	Street Lighting Replacement Pr	290,000	0	0	0	0	0	290,000
Highways & Footways	Accessability Programme	5,000	70,550	0	0	322,000	0	397,550
Highways & Footways	Casualty Reduction & Schools	34,000	22,120	0	0	400,430	0	456,550
Highways & Footways	Traffic Schemes	150,000	0	0	0	0	0	150,000
Highways & Footways	Surface Water Drainage	100,000	0	0	0	0	0	100,000
Highways & Footways	Repairs to Footways	1,300,000	0	(59,130)	0	0	0	1,240,870
Highways & Footways	Maintain AntiSkid and Coloured	60,000	0	0	0	0	0	60,000
Highways & Footways	Borough Roads Maintenance	2,200,000	0	(28,110)	0	0	0	2,171,890
Highways & Footways	Highways bridges & structures	625,950	0	0	0	0	0	625,950
Highways & Footways	Culverts Upgrade	208,370	297,780	0	(253,070)	0	0	253,080
Highways & Footways	Lamp Column Chargers	0	427,250	0	0	0	0	427,250
Highways & Footways	Residential Secure Cycle Store	25,670	0	0	0	0	0	25,670
Highways & Footways	ANPR Cameras School Streets	200,000	0	0	0	51,840	0	251,840
Highways & Footways	S Wimb Bus Area Wayfinding	0	127,660	0	0	0	0	127,660
Highways & Footways	Haydons Rd Access for All	100,000	0	0	0	0	0	100,000
Highways & Footways	Motspur Pk Stat Access for All	500,000	190,000	0	0	0	0	690,000
Highways & Footways	Milner Rd Improvements	0	122,330	0	0	0	100,000	222,330
Cycle Route Improvements	Cycle access/parking	159,000	0	0	0	106,000	0	265,000
Cycle Route Improvements	Cycle Improve Residential Stre	116,000	37,570	0	0	243,120	0	396,690
Cycle Route Improvements	Haydons Rd Bridge Cycle Lane	135,000	0	0	0	0	0	135,000
Cycle Route Improvements	Pollard Hill Cycl & Act Travel	200,000	0	0	0	0	0	200,000
Mitcham Area Regeneration	Elmwood Centre Hub	0	65,000	0	0	0	0	65,000
Mitcham Area Regeneration	Rowan Pk Comm Fac Match Fund	150,000	0	0	0	0	0	150,000
Mitcham Area Regeneration	New Horizon Centre	0	27,470	0	0	0	0	27,470
Mitcham Area Regeneration	Pollards Hill Bus Shelter	250,000	0	0	0	0	50,000	300,000
Mitcham Area Regeneration	Springboard SMCA	87,000	0	(790)	0	0	0	86,210
Mitcham Area Regeneration	Mitcham Cricket Green	54,000	0	0	0	0	0	54,000
Mitcham Area Regeneration	Small Quarter Phase2	22,000	0	0	0	0	0	22,000
Mitcham Area Regeneration	Chapter House Youth Theatre	33,000	0	0	0	0	0	33,000
Wimbledon Area Regeneration	Crowded Places-Hostile Vehicl	180,000	0	0	(180,000)	0	0	0
Wimbledon Area Regeneration	Wimb Public Realm Implement	475,110	169,770	0	(494,880)	0	0	150,000
Wimbledon Area Regeneration	Haydons Rd Public Realm Improv	0	387,060	0	0	0	290,000	677,060
Wimbledon Area Regeneration	Wimb Vill Herit Led Pblc Realm	800,000	0	(130)	(699,870)	0	0	100,000
Wimbledon Area Regeneration	Kenilworth Green/Pocket Park	65,000	0	0	0	0	0	65,000
Wimbledon Area Regeneration	Canizzaro Park Safety	82,500	0	0	0	0	0	82,500
Wimbledon Area Regeneration	Thrive - Workshop 305	115,600	0	0	0	0	0	115,600

Proposed Revisions to Capital Programme 2023-24

Cost Centre	Project General	Original Budget	Slippage from 2022-23 to 2023-24 BS	Clawback to Fund 2022-23	Reprofiled to/from Future Years	New 2023-24	Virement	Revised Budget
Morden Area Regeneration	Crown Creative Knowledge Exch	0	147,000	0	0	150,000	0	297,000
Morden Area Regeneration	Morden Town Centre Improvement	200,000	0	0	0	0	0	200,000
Borough Regeneration	Wandle Project	0	69,030	0	0	0	0	69,030
Borough Regeneration	Shop Front Improvement	260,000	0	0	(200,000)	0	0	60,000
Borough Regeneration	Merton Lost Rivers	300,000	0	0	0	0	0	300,000
Borough Regeneration	42 Graham Rd	50,000	0	0	(50,000)	0	0	0
Borough Regeneration	Carbon Offset Funding	50,000	75,640	0	(50,000)	0	0	75,640
Borough Regeneration	Community Retrofit Loan	280,000	0	0	(140,000)	0	0	140,000
Borough Regeneration	Civic Pride Pub Realm Improve	50,000	0	0	0	830,000	(440,000)	440,000
Property Management Enhancemen	Connm Centr Engy Swing Lighting	35,000	0	0	0	0	0	35,000
Morden Leisure Centre	New Running Track	400,000	0	0	0	0	0	400,000
Wimbledon Park Lake and Waters	Wimbledon Park Lake Safety	0	64,190	0	0	0	0	64,190
Sports Facilities	Leisure Centre Plant & Machine	300,000	199,750	0	0	0	0	499,750
Parks	Parks Investment	300,000	0	(74,250)	0	0	0	225,750
Parks	Resurface Tennis Courts	0	150,440	0	0	200,000	0	350,440
Parks	Padding Pool Option 1	70,000	0	(36,610)	0	0	0	33,390
Parks	Morley Park Enhancements	0	19,370	0	0	0	0	19,370
Parks	Sports Drainage	150,000	138,970	0	0	0	0	288,970
Parks	Multi Use Sports Areas	175,000	0	(34,310)	0	0	0	140,690
Parks	Myrna Close Public Realm	0	48,800	0	0	0	0	48,800
Parks	Morden Park Playground	75,530	0	0	0	0	0	75,530
Parks	Merton Saints BMX Club	130,000	0	0	0	0	0	130,000
Parks	Durnsford Road Rec	44,770	0	0	0	0	0	44,770
Parks	Garfield Rec MUGA	120,000	0	0	0	0	0	120,000
Parks	Moreton Green GYM	35,000	0	0	0	0	0	35,000
Parks	Playground Priority Upgra Prog	350,000	0	0	0	0	0	350,000
Parks	New Green Flag Improve Prog	50,000	0	0	0	0	0	50,000
Parks	Bridges and Structures	36,000	0	0	49,000	0	0	85,000
Parks	Tennis Court Major Resurfacing	150,000	0	0	39,410	508,650	0	698,060
Parks	Wandle Tree Safe & Man Prog	60,000	0	0	0	0	0	60,000
Parks	Park Security Meas & Trav Prev	75,000	0	0	0	0	0	75,000
Parks	Exist Green Flag Improve Prog	50,000	0	0	0	0	0	50,000
Parks	Abbey Recreation Ground	0	14,680	0	0	0	0	14,680
	Environment and Regeneration	16,479,240	3,288,450	(362,330)	(2,014,410)	3,012,040	0	20,402,990
	Total Capital	52,685,180	7,037,780	(866,350)	(5,453,410)	4,077,150	0	57,480,350

Revisions to Capital Programme 2024 to 2027

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Cost Centre	Project General	Original Budget 2024-25	Virements	Reprofiling	Budget Adjustments	Revised Budget 2024-25	Original Budget 2025-26	Virements	Reprofiling	Budget Adjustments	Revised Budget 2025-26	Original Budget 2026-27	Virements	Reprofiling	Budget Adjustments	Revised Budget 2026-27
Customer Contact Programme	Customer Contact Programme	0	0	0	0	0	1,000,000	0	0	0	1,000,000	1,000,000	0	0	0	1,000,000
Customer Contact Programme	Spectrum Spatial Analyst Repla	0	0	0	0	0	200,000	0	0	0	200,000	300,000	0	0	0	300,000
Customer Contact Programme	Web Content Management System	100,000	0	0	0	100,000	0	0	0	0	0	0	0	0	0	0
Customer Contact Programme	Transport Management System	0	0	0	0	0	0	0	(150,000)	150,000	0	0	0	150,000	0	150,000
Works to other buildings	Capital Building Works	650,000	0	0	0	650,000	650,000	0	0	0	650,000	650,000	0	0	0	650,000
Civic Centre	Civic Centre Boilers	2,500,000	0	(581,000)	0	1,919,000	0	0	0	0	0	0	0	0	0	0
Civic Centre	Civic Centre Cycle Parking	0	0	0	0	0	0	0	0	0	0	0	0	60,000	0	60,000
Civic Centre	Work Place Design	530,000	0	0	0	530,000	0	0	0	0	0	0	0	0	0	0
Invest to Save schemes	Project General	300,000	0	0	0	300,000	300,000	0	0	0	300,000	300,000	0	0	0	300,000
Business Systems	Aligned Assets	0	0	0	0	0	0	0	0	0	0	100,000	0	0	0	100,000
Business Systems	Environmental Asset Management	250,000	0	0	0	250,000	0	0	0	0	0	0	0	0	0	0
Business Systems	Revenue and Benefits	400,000	0	0	0	400,000	0	0	0	0	0	0	0	0	0	0
Business Systems	Capita Housing	0	0	0	0	0	120,000	0	0	0	120,000	0	0	0	0	0
Business Systems	ePayments Project	150,000	0	0	0	150,000	0	0	0	0	0	0	0	0	0	0
Business Systems	Children's Safeguarding	0	0	125,000	0	125,000	0	0	0	0	0	0	0	0	0	0
Business Systems	Planning&Public Protection Sys	550,000	0	0	0	550,000	0	0	0	0	0	0	0	0	0	0
Business Systems	Parking System	400,000	0	0	0	400,000	0	0	0	0	0	0	0	0	0	0
Business Systems	Ancillary IT Systems	0	0	0	0	0	0	0	0	0	0	50,000	0	0	0	50,000
Business Systems	Youth Justice IT Systems	0	0	0	0	0	100,000	0	0	0	100,000	0	0	0	0	0
Business Systems	Payroll System	0	0	0	0	0	0	0	0	0	0	160,000	0	0	0	160,000
Business Systems	Transport Management System	0	0	0	0	0	150,000	0	0	(150,000)	0	0	0	0	0	0
Business Systems	Safer Merton Case Management	60,000	0	0	0	60,000	0	0	0	0	0	0	0	0	0	0
Business Systems	Exacom	40,000	0	0	0	40,000	0	0	0	0	0	0	0	0	0	0
Social Care IT System	Replacement SC System	1,000,000	0	0	0	1,000,000	0	0	0	0	0	0	0	0	0	0
Social Care IT System	EHCP Hub	0	0	46,160	0	46,160	0	0	0	0	0	0	0	0	0	0
Social Care IT System	SEN Case Management	0	0	0	0	0	0	0	0	0	0	170,000	0	0	0	170,000
Planned Replacement Program	Project General	1,405,000	0	0	0	1,405,000	1,060,000	0	0	0	1,060,000	970,000	0	0	0	970,000
Financial System	e5.5 Project	0	0	0	0	0	0	0	0	0	0	0	0	700,000	0	700,000
Acquisitions Budget	Project General	0	0	0	0	0	0	0	0	0	0	6,316,130	0	(810)	0	6,315,320
Capital Bidding Fund	Project General	0	0	0	0	0	0	0	0	0	0	1,000,000	0	0	0	1,000,000
Multi Functioning Device (MFD)	Multi-Functioning Device (MFD)	600,000	0	0	0	600,000	0	0	0	0	0	0	0	0	0	0
Corporate Capital Contingency	Project General	0	0	0	0	0	0	0	0	0	0	1,680,940	0	0	0	1,680,940
	Corporate Services	8,935,000	0	(409,840)	0	8,525,160	3,580,000	0	(150,000)	0	3,430,000	12,697,070	0	909,190	0	13,606,260

Revisions to Capital Programme 2024 to 2027

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Cost Centre	Project General	Original Budget 2024-25	Virements	Reprofiling	Budget Adjustments	Revised Budget 2024-25	Original Budget 2025-26	Virements	Reprofiling	Budget Adjustments	Revised Budget 2025-26	Original Budget 2026-27	Virements	Reprofiling	Budget Adjustments	Revised Budget 2026-27
Disabled Facilities Grant	Project General	827,000	0	0	0	827,000	827,000	0	0	0	827,000	309,860	0	0	0	309,860
Major Projects - Affordable Ho	Affordable Housing Fund	5,000,000	0	0	0	5,000,000	10,000,000	0	0	0	10,000,000	9,000,000	0	0	0	9,000,000
Major Projects - Affordable Ho	Empty Homes Strategy	375,000	0	0	0	375,000	375,000	0	0	0	375,000	375,000	0	0	0	375,000
Major Projects - Social Care H	Learning Disability Aff Housing	4,900,000	0	(4,750,000)	0	150,000	4,900,000	0	0	0	4,900,000	0	0	4,750,000	0	4,750,000
Library Enhancement Works	West Barnes Library Re-Fit	200,000	0	(200,000)	0	0	0	0	0	0	0	0	0	200,000	0	200,000
Major Library Projects	Library Self Service	0	0	0	0	0	350,000	0	0	0	350,000	0	0	0	0	0
Libraries IT	Library Management System	140,000	0	(140,000)	0	0	0	0	140,000	0	140,000	0	0	0	0	0
	Community and Housing	11,442,000	0	(5,090,000)	0	6,352,000	16,452,000	0	140,000	0	16,592,000	9,684,860	0	4,950,000	0	14,634,860
Unlocated Primary School Proj	Schools Capital maintenance	2,500,000	0	0	0	2,500,000	2,500,000	0	0	0	2,500,000	2,500,000	0	0	0	2,500,000
Perseid Lower	Perseid School Expansion	2,516,860	0	1,350,000	0	3,866,860	0	0	0	0	0	0	0	0	0	0
Mainstream SEN (ARP)	Safety Valve - New ARP	0	0	0	0	0	0	0	0	0	0	900,000	0	0	0	900,000
Mainstream SEN (ARP)	Secondary sch ARP expansion 2	575,970	0	270,000	0	845,970	0	0	0	0	0	0	0	0	0	0
Mainstream SEN (ARP)	Raynes Pk Sch ARP expansion 1	1,019,340	0	990,000	0	2,009,340	0	0	0	0	0	0	0	0	0	0
Mainstream SEN (ARP)	Second school ARP expansion 4	700,000	0	0	0	700,000	978,850	0	0	0	978,850	0	0	0	0	0
Mainstream SEN (ARP)	Second school ARP expansion 3	1,208,850	0	470,000	0	1,678,850	0	0	0	0	0	0	0	0	0	0
Mainstream SEN (ARP)	Primary school ARP expansion	215,990	0	180,000	0	395,990	0	0	0	0	0	0	0	0	0	0
	Children Schools & Families	8,737,010	0	3,260,000	0	11,997,010	3,478,850	0	0	0	3,478,850	3,400,000	0	0	0	3,400,000

Revisions to Capital Programme 2024 to 2027

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Cost Centre	Project General	Original Budget 2024-25	Virements	Reprofiling	Budget Adjustments	Revised Budget 2024-25	Original Budget 2025-26	Virements	Reprofiling	Budget Adjustments	Revised Budget 2025-26	Original Budget 2026-27	Virements	Reprofiling	Budget Adjustments	Revised Budget 2026-27
On Street Parking - P&D	ANPR Cams Air Qual & Traf Sens	300,000	0	0	0	300,000	300,000	0	0	0	300,000	300,000	0	0	0	300,000
CCTV Investment	Rapid Response Cameras	0	0	0	0	0	45,000	0	0	0	45,000	45,000	0	0	0	45,000
CCTV Investment	5 Perm Cams/Ann & Enh Net Conn	100,000	0	0	0	100,000	100,000	0	0	0	100,000	100,000	0	0	0	100,000
Public Protection and Developn	Project General	0	0	0	0	0	0	0	0	0	0	35,000	0	0	0	35,000
Public Protection and Developn	Designing Out Crime for ASB	20,000	0	15,000	0	35,000	20,000	0	0	0	20,000	0	0	20,000	0	20,000
Fleet Vehicles	Replacement of Fleet Vehicles	0	0	0	0	0	1,212,000	0	0	0	1,212,000	0	0	0	0	0
Alley Gating Scheme	Project General	24,000	0	0	0	24,000	24,000	0	0	0	24,000	24,000	0	0	0	24,000
Waste SLWP	Project General	0	0	0	0	0	42,000	0	0	0	42,000	0	0	0	0	0
Waste SLWP	Replacement of Fleet Vehicles	0	0	0	0	0	15,000,000	0	0	0	15,000,000	0	0	0	0	0
Waste SLWP	Waste Transfer Station	1,000,000	0	0	0	1,000,000	4,500,000	0	0	0	4,500,000	500,000	0	0	0	500,000
Street Trees	Street Tree Programme	60,000	0	0	0	60,000	60,000	0	0	0	60,000	60,000	0	0	0	60,000
Highways & Footways	Street Lighting Replacement Pr	290,000	0	0	0	290,000	290,000	0	0	0	290,000	290,000	0	0	0	290,000
Highways & Footways	Traffic Schemes	150,000	0	0	0	150,000	150,000	0	0	0	150,000	150,000	0	0	0	150,000
Highways & Footways	Surface Water Drainage	100,000	0	0	0	100,000	100,000	0	0	0	100,000	60,000	0	0	0	60,000
Highways & Footways	Repairs to Footways	1,300,000	0	0	0	1,300,000	1,300,000	0	0	0	1,300,000	1,300,000	0	0	0	1,300,000
Highways & Footways	Maintain AntiSkid and Coloured	60,000	0	0	0	60,000	60,000	0	0	0	60,000	60,000	0	0	0	60,000
Highways & Footways	Borough Roads Maintenance	2,200,000	0	0	0	2,200,000	2,200,000	0	0	0	2,200,000	1,800,000	0	0	0	1,800,000
Highways & Footways	Highways bridges & structures	260,000	0	486,670	0	746,670	260,000	0	0	0	260,000	260,000	0	0	0	260,000
Highways & Footways	Culverts Upgrade	0	0	253,070	0	253,070	0	0	0	0	0	0	0	0	0	0
Highways & Footways	ANPR Cameras School Streets	200,000	0	0	0	200,000	200,000	0	0	0	200,000	0	0	0	0	0
Cycle Route Improvements	Pollard Hill Cycl & Act Travel	750,000	0	0	0	750,000	850,000	0	0	0	850,000	0	0	0	0	0
Wimbledon Area Regeneration	Crowded Places-Hostile Vehicl	0	0	180,000	0	180,000	0	0	0	0	0	0	0	0	0	0
Wimbledon Area Regeneration	Wimb Public Realm Implement	0	0	494,880	0	494,880	0	0	0	0	0	0	0	0	0	0
Wimbledon Area Regeneration	Wimb Vill Herit Led Pble Realm	0	0	699,870	0	699,870	0	0	0	0	0	0	0	0	0	0
Morden Area Regeneration	Morden TC Regen Match Funding	2,000,000	0	(2,000,000)	0	0	2,000,000	0	2,000,000	0	4,000,000	2,000,000	0	0	0	2,000,000
Borough Regeneration	Shop Front Improvement	800,000	0	10,000	0	810,000	460,000	0	190,000	0	650,000	0	0	0	0	0
Borough Regeneration	42 Graham Rd	0	0	50,000	0	50,000	0	0	0	0	0	0	0	0	0	0
Borough Regeneration	Carbon Offset Funding	0	0	50,000	0	50,000	0	0	0	0	0	0	0	0	0	0
Borough Regeneration	Community Retrofit Loan	0	0	140,000	0	140,000	0	0	0	0	0	0	0	0	0	0
Borough Regeneration	Business Retrofit Support	125,000	0	(50,000)	0	75,000	125,000	0	(25,000)	0	100,000	0	0	75,000	0	75,000
Borough Regeneration	Civic Pride Pub Realm Improve	1,500,000	(100,000)	(310,000)	0	1,090,000	1,500,000	(50,000)	(520,000)	0	930,000	0	0	0	0	0
Morden Leisure Centre	New Running Track	1,500,000	0	0	0	1,500,000	850,000	0	0	0	850,000	0	0	0	0	0
Wimbledon Park Lake and Wa	Wimb Prk Lk Build inc WSport C	0	0	0	0	0	500,000	0	0	0	500,000	2,000,000	0	0	0	2,000,000
Sports Facilities	Leisure Centre Plant & Machine	250,000	0	0	0	250,000	250,000	0	0	0	250,000	280,000	0	0	0	280,000
Parks	Parks Investment	300,000	0	0	0	300,000	300,000	0	0	0	300,000	300,000	0	0	0	300,000
Parks	New water play feature Wimb Pk	183,000	0	0	0	183,000	0	0	0	0	0	0	0	0	0	0
Parks	Playground Priority Upgra Prog	350,000	0	0	0	350,000	350,000	0	0	0	350,000	350,000	0	0	0	350,000
Parks	New Green Flag Improve Prog	150,000	0	0	0	150,000	100,000	0	0	0	100,000	0	0	0	0	0
Parks	Bridges and Structures	80,000	0	(49,000)	0	31,000	80,000	0	0	0	80,000	80,000	0	0	0	80,000
Parks	Tennis Court Major Resurfacing	75,000	0	(39,410)	0	35,590	75,000	0	0	0	75,000	75,000	0	0	0	75,000
Parks	Wandle Tree Safe & Man Prog	60,000	0	0	0	60,000	60,000	0	0	0	60,000	0	0	0	0	0
Parks	Park Security Meas & Trav Prev	50,000	0	0	0	50,000	50,000	0	0	0	50,000	0	0	0	0	0
Parks	Exist Green Flag Improve Prog	150,000	0	0	0	150,000	100,000	0	0	0	100,000	0	0	0	0	0
Mortuary Provision	Project General	100,000	0	0	0	100,000	100,000	0	0	0	100,000	100,000	0	0	0	100,000
	Environment and Regeneration	14,487,000	0	(68,920)	0	14,418,080	33,613,000	0	1,645,000	0	35,258,000	10,169,000	0	95,000	0	10,264,000
	Total Capital	43,601,010	0	(2,308,760)	0	41,292,250	57,123,850	0	1,635,000	0	58,758,850	35,950,930	0	5,954,190	0	41,905,120

Funding the Budgeted Capital Programme 2023-24

Appendix 2d

Department	Revised Budget 2023-24	Neighbourhood CIL 70010	Section 106 70009	Revenue Contribs 70008	TfL 70007	Ringfenced Grants 70006	Grants 70005	Contribs 70004	Strategic CIL 70003	Capital Receipts 70002	Borrowing 70001
Corporate Services	24,102,870	0	0	(1,167,090)	0	(2,081,000)	0	(13,933,650)	0	0	6,921,130
Community and Housing	6,101,990	0	(4,630,980)	0	0	(952,990)	0	0	0	0	518,020
Children, Schools and Families	6,872,500	(11,701)	0	0	0	(5,750,017)	0	(363,763)	(452,900)	(165,000)	129,119
Environment and Regeneration	20,402,990	(1,545,413)	(295,500)	(290,440)	(1,722,630)	(424,695)	0	(858,650)	(6,018,792)	0	9,246,870
Generally Applied to Programme	0	0	0	(73,000)	0	0	0	0	0	(735,000)	(808,000)
Total	57,480,350	(1,557,114)	(4,926,480)	(1,530,530)	(1,722,630)	(9,208,702)	0	(15,156,063)	(6,471,692)	(900,000)	16,007,139

Funding the Budgeted Capital Programme 2024-25

Department	Revised Budget 2024-25	Neighbourhood CIL 70010	Section 106 70009	Revenue Contribs 70008	TfL 70007	Ringfenced Grants 70006	Grants 70005	Contribs 70004	Strategic CIL 70003	Capital Receipts 70002	Borrowing 70001
Corporate Services	8,525,160	0	0	(1,216,407)	0	(1,055,593)	0	0	0	0	6,253,160
Community and Housing	6,352,000	0	0	0	0	(827,000)	0	0	0	0	5,525,000
Children, Schools and Families	11,997,010	0	0	0	0	(11,485,571)	0	0	(511,439)	0	0
Environment and Regeneration	14,418,080	0	(50,000)	(215,000)	0	0	0	0	(4,575,660)	0	9,577,420
Generally Applied to Programme	0	0	0	(73,000)	0	0	0	0	0	(900,000)	(973,000)
Total	41,292,250	0	(50,000)	(1,504,407)	0	(13,368,164)	0	0	(5,087,099)	(900,000)	20,382,580

Funding the Budgeted Capital Programme 2025-26

Department	Revised Budget 2025-26	Neighbourhood CIL 70010	Section 106 70009	Revenue Contribs 70008	TfL 70007	Ringfenced Grants 70006	Grants 70005	Contribs 70004	Strategic CIL 70003	Capital Receipts 70002	Borrowing 70001
Corporate Services	3,430,000	0	0	0	0	0	0	0	0	0	3,430,000
Community and Housing	16,592,000	0	(1,728,000)	0	0	(827,000)	0	0	0	0	14,037,000
Children, Schools and Families	3,478,850	0	0	0	0	(2,500,000)	0	0	(978,850)	0	0
Environment and Regeneration	35,258,000	0	0	(100,000)	0	0	0	0	(6,616,290)	0	28,541,710
Generally Applied to Programme	0	0	0	(55,000)	0	0	0	0	0	(500,000)	(555,000)
Total	58,758,850	0	(1,728,000)	(155,000)	0	(3,327,000)	0	0	(7,595,140)	(500,000)	45,453,710

Funding the Budgeted Capital Programme 2026-27

Department	Revised Budget 2026-27	Neighbourhood CIL 70010	Section 106 70009	Revenue Contribs 70008	TfL 70007	Ringfenced Grants 70006	Grants 70005	Contribs 70004	Strategic CIL 70003	Capital Receipts 70002	Borrowing 70001
Corporate Services	13,606,260	0	0	0	0	0	0	0	0	0	13,606,260
Community and Housing	14,634,860	0	0	0	0	(309,860)	0	0	0	0	14,325,000
Children, Schools and Families	3,400,000	0	0	0	0	(2,500,000)	0	0	(900,000)	0	0
Environment and Regeneration	10,264,000	0	0	(75,000)	0	0	0	0	(2,820,000)	0	7,369,000
Generally Applied to Programme	0	0	0	(45,000)	0	0	0	0	0	(500,000)	(545,000)
Total	41,905,120	0	0	(120,000)	0	(2,809,860)	0	0	(3,720,000)	(500,000)	34,755,260